

## NEWS SUMMARY

### GENERAL

## Thirty die in Tehran riots

At least 30 people were killed and hundreds wounded in Tehran when troops opened fire on anti-Government demonstrators.

Martial law authorities claim that some demonstrators were firing machine guns. A number of them were armed with rocks, petrol bombs and iron bars.

The clashes came amid renewed concern over whether Prime Minister Bakhshir would meet exiled religious leader Ayatollah Khomeini in France. The Ayatollah was reported as saying he would only meet Dr. Bakhshir if he first resigned as prime minister. Back Page

### Demo clash

Police arrested 41 people after clashes in London between 1,000 Sinn Fein demonstrators and 150 National Front supporters. Smoke bombs were buried during the fighting, and one policeman was taken to hospital. It was the seventh anniversary of Ulster's Bloody Sunday.

### Andreotti to go

Italian Prime Minister, Giulio Andreotti is expected to resign either tomorrow or Wednesday. He will tell both Houses of Parliament that backing for his minority Christian Democrat Government has collapsed, following the withdrawal of the Communists. Page 2

### Israeli bombing

At least five Israelis have been killed and more than 55 wounded by a bomb in a crowded street of Netanya, an Israeli coastal resort. Palestinian commandos have claimed responsibility.

U.S. special envoy Alfred Atherton failed to persuade Israel and Egypt to resume peace negotiations, and left for Washington. Page 2

### Rockefeller dies

Nelson Rockefeller, the Republican multi-millionaire and former U.S. Vice-President, has died in New York of a heart attack at the age of 70. He was Vice-President to Gerald Ford for nearly four years, and served four terms as Governor of New York State. Obituary. Page 2

### Ulster mystery

Irish police and Ulster security forces are checking claims that a dead man found in the Dublin mountains was a member of the Special Air Service. The body had been bound, gagged and apparently shot through the head.

### Metric protest

The Prime Minister will today be handed a 100,000-name petition protesting at further moves to introduce metric weights and measures in line with EEC guidelines.

### Envoy arrives

Chinese Vice-Premier Deng Xiaoping (Teng Hsiao-Ping) arrived in Washington yesterday to be greeted by U.S. Secretary of State Cyrus Vance and a 19-gun salute. He is the first Chinese leader to visit the U.S. Back Page

### RA in Spain'

RA guerrillas are helping ETA, the Basque separatist group, in its fight against the Spanish Government, according to a Madrid newspaper. The two groups are reported to have exchanged arms, men and explosives.

### A star at last

A 49-year-old failed actress was overpowered aboard a jumbo jet in New York, after holding 131 passengers hostage when the aircraft left Los Angeles. A bag which she claimed contained nitro-glycerine held perfume and other belongings.

### Briefly

Former Labour Minister Reg Prentice was named as prospective Tory candidate for Daventry, Northants.

Two Danish engineers were killed in a cargo ship explosion 10 miles off the Hook of Holland.

Five arrested during NUG picketing outside Nottingham Evening Post, including union's vice-president, Jack Ecclestone. U.S. Department of Justice has recommended release from jail of bank robber Patrick Heaster.

Weekly £75,000 Premium Bond prize goes to Hammersmith holder of Bond 10PS 321422.

A climber died in an avalanche on the Pennines. A companion was injured in an

### BUSINESS

## BNOC adds to N. Sea stake

BY ALAN PIKE, LABOUR CORRESPONDENT

The negotiating stalemate in the lorry-drivers' strike broke yesterday when union leaders in the South-west agreed to settle the dispute by arbitration, and called for an immediate return to work in the region.

Road Haulage Association officials regard the move as a significant development toward a wider settlement of the dispute.

A proposal from the association to take the dispute to national level arbitration was rejected by Mr. Mosley Evans, general secretary of the Transport and General Workers' Union, a fortnight ago. With the South-west now settling an example, the employers hope that other regions may make local arrangements for a settlement by arbitration.

If this proved the case, the association would launch another bid for national-level arbitration in an attempt at a single settlement across the industry, though this would be resisted by the unions.

Strike leaders and shop stewards met at the TGWU Bristol headquarters yesterday, and were told of the arbitration proposal by Mr. Ron Nethercote, regional secretary. They agreed to call off picketing and make immediate arrangements for a return to work.

PROSPECTS of a lasting and successful monetary union for a united Western Europe remain as distant as ever, even if the proposed European Monetary System comes into force, Lord Robbins says. Page 4

WEST German business confidence remained at a high level in December, despite the steel strike and slowdown in new orders, an IFO survey shows. Page 2

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STERLING's relative firmness in foreign exchange markets in spite of Britain's industrial troubles is likely to result in little change in the underlying level of official reserves in January. Page 4

PRE-TAX profits for 1978 of the big four London clearing banks will be 15 per cent higher than the previous year, according to the average of seven forecasts by leading stockbroking firms. Page 4

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MINISTERS will consider later this week whether to allow the Kirkby Manufacturing and Engineering workers' co-operative to shut down, following a report from their industrial advisers that it should not be granted financial aid of up to £6m. Back Page

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NATIONAL Coal Board has agreed to purchase a stake in S and A Geophysical, the seismic survey concern controlled by English China Clays, in a bid to expand its mineral development and exploration interests. Page 4

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## Strike stalemate may be broken

## South-west lorry drivers agree to arbitration move

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## Export deliveries fall by a third

BY CHRISTOPHER PARKES

FINANCIAL TIMES REPORTER

EXPORT deliveries down by more than a third and factories working short time making such goods as are possible rather than those needed to meet orders: that was the picture yesterday as Britain faced another week of industrial disruption.

Progressive reduction in exports is described by the Association of British Chambers of Commerce in a letter to the Prime Minister.

In a joint statement, the Engineering Employers' Federation and the Engineering Industries Association, representing 10,000 companies with 2.5m employees, said that short-time working was increasing.

In Scotland delegates from 55 strike committees agreed to drop sanctions against any employer who agreed to meet

yesterday's developments in yesterday will add to the pressure on both sides to get it settled.

Individual settlements are being reached around the country between employers and their drivers. Some settlements are on the basis of the union's full 265-a-week cash claim, while others remain in line with the employer's £50 offer.

Others, such as a £64-a-week offer plus fringe benefits, which drivers working for a group of Hall companies accepted yesterday, come somewhere between.

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Editorial comment Page 14

## TEACHERS SEEK 35%

Local authority employers and union leaders resume pay talks tomorrow as manual workers prepared to step up industrial action and the National Union of Teachers decided to seek increases of

35 per cent. On the eve of crucial talks today between the TUC and Government on a new social contract Mr. William Rodgers called for a temporary pay and prices freeze.

Sample figures from eight member chambers of the association showed that the number of certificates of origin they had issued fell from 5,603 in the first three weeks of January last year to 3,946 in the first three weeks of this year.

Many exporters were turning to air freight as an alternative to blocked docks.

Mr. Boardman finds suggestions of a new social contract "ominous." "Experience of the 1974 contract has made abundantly clear that huge increases in the social wage have had absolutely no restraining effect on pay demands."

Sample figures from eight member chambers of the association showed that the number of certificates of origin they had issued fell from 5,603 in the first three weeks of January last year to 3,946 in the first three weeks of this year.

This is largely because many ministers and senior officials privately concede that if public sector pay rises are well above the 5 to 7 per cent earnings guideline there will have to be at least a partial adjustment of the cash limits as councils cannot be required to offset the whole burden by rises in rates or cuts in services.

This led to considerable uncertainty about how far the Government was effectively sanctioning the higher offer. Mr. Healey protested that no increases in cash limits had been approved, apart from the minor adjustment resulting from the concession to low-paid workers.

There has been extensive discussion within Whitehall and Mr. Healey has been backed by the Prime Minister, reflecting a general stiffening of ministerial will over the last week about fighting inflationary claims.

He said: "To some extent a reduction in the volume of

public expenditure would follow automatically from the cash limits which will reflect the Government's pay guidelines when they are published in a few weeks.

"But there are bound to be some areas where that would be impossible without unacceptable disruption. For example, we cannot cut the number of people paying out social security benefits because there happens to be an increase in wages in that area.

"To the extent that reductions in volume were not brought about automatically by sticking to cash limits in the programmes concerned, they would have to be met by other cuts in public expenditure or by larger or earlier increases in the prices charged by the nationalised industries to cover their cost increases. The only other alternative is to raise taxation."

The Government allowed itself a partial way out in its original cash limits White Paper in April 1976 when it said: "If the rate of inflation were to turn out substantially higher or lower than that which has been allowed for, the Government would have to take stock of the position in the light of all the circumstances at the time."

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## WORLD TRADE NEWS

# Year's delay but more cash for Ursus tractor plant

BY CHRISTOPHER BOBINSKI IN WARSAW

THE POLISH authorities have made drastic changes in production plans and are to increase investment outlays at the Ursus tractor plant near Warsaw. The plant is being revitalised with the help of Massey Ferguson. Government decisions taken earlier this month and approved by the Communist Party Politburo last week mean that there will be a year's delay in bringing production of tractors built under licence from Massey Ferguson on stream at Ursus.

The project was signed in September 1974 and foresees sales of a part of the plant's output through the Massey Ferguson distribution network. Work at the project has now reached the half-way stage.

This year's production figure for tractors produced under M-F licence was fixed in March 1977

at 32,000 but according to the Polish Ministry of Heavy and Agricultural Machinery this target has now been reset at "at least 3,000." An unspecified number of spare parts for Massey Ferguson are also to be produced this year. This means that the final production figure of 75,000 tractors built under licence will not be reached before 1982 with production of around 30,000 units now planned for 1980 and 55,000 for 1981.

Production of the present range of Ursus tractors will be run down from the present annual production figure of 60,000 to 40,000 in 1982 leaving a total annual output of 115,000 tractors (including M-F models) in that year. Massey Ferguson Perkins' 30HP and 35HP tractors were assembled on a training assembly line in 1978 from sub assemblies imported from the UK with 13 per cent of the parts made in Poland.

The Polish authorities have also underlined the project's top priority status which should strengthen the Ministry's hand in competing for materials which are at present in short supply. The Government has further agreed to the Ministry's request that additional resources over the amount assigned to the project in the 1979 plan approved last month be spent on construction work at the Ursus factory. This, the Ministry says, should allow machinery and equipment already delivered and the \$80m or so worth of plant due to arrive this year to be installed.

Over Zlotys 10bn are to be spent on the Ursus project this year and around Zlotys 7bn (\$210m at the official rate of exchange) of that are to go on purchases of equipment in the West. From 40 to 50 per cent of the orders, the Ministry says, are to be placed in the UK.

## UK takes own line on EEC textile accord

By Rhys David

BRITAIN is taking an independent line in the controversy on outward processing in an agreement on textile imports recently negotiated by the EEC Commission with Portugal in Lisbon.

The three-year agreement allows Portugal further growth in its exports of certain sensitive products during 1979, but brings in tighter restrictions in 1980-81, which will put Portugal on the same basis as other leading low-cost exporters.

The EEC members, apart from Britain, are allowing Portugal separate quotas for outward processed goods—fabrics exported from one country to another for conversion into garments and subsequent re-export.

This practice has been growing in the richer EEC countries, such as West Germany, where high wage costs have begun to make such labour-intensive businesses as clothing manufacture uneconomic. Satellite operations have, as a result, been developed in Yugoslavia, East Germany and elsewhere to turn West German-made fabrics into garments.

UK companies have also been developing outward processing arrangements in several countries, including Portugal, but the procedure has been strongly attacked in recent months by textile trade unions, which fear that jobs will be lost in the clothing industry.

## S. Korea boosts output of key export industries

SEOUL — The South Korean Government has designated 10 strategic export industries whose present production capacities will be increased about three-fold on average by 1986, Commerce Industry Ministry officials said.

South Korea would then emerge as the world's number one textile exporter with \$10bn worth of annual exports, compared with last year's \$4bn.

Present motor production capacity of 200,000 units will be expanded to 2m units a year by 1986, ranking ninth in the world. Reuter

and number five in ceramics with \$500m of exports against \$61m in 1978, they said. The country's cement production capacity would be sixth largest in the world in 1986 with 40m tonnes annually against the present 16m tonnes, they added.

Though the U.S. and the EEC are still in dispute on paper and chemical tariffs, U.S. officials regard the lack of any broad understanding between the Community countries and Japan on industrial trade as the most serious omission.

## Trinidad pact may bring UK £100m orders

By Michael Cassell

AN AGREEMENT between the Governments of Trinidad and Tobago and the UK on a series of construction projects could bring £100m worth of business to British companies over the next few years. Mr. John Smith, Secretary for Trade, said that a memorandum of understanding between the two Governments had been signed and would provide a framework for establishing UK participation in a number of important construction projects.

The UK has been invited to undertake a major housing project at Trinidad, as well as the construction of a new hall of justice, a library complex, financial centre and Government printing works.

OIL TRADES outside the Middle East continued buoyant last week as a result of the supply problems in Iran, but in most other sectors shipping freights had a dull week.

The slightly declining trend in most of the markets this year makes this a different but interesting time to consider longer term forecasts of recovery.

Last week Mr. Gordon Bayley's annual tanker review was speaking confidently of recovery for most classes of oil tanker by 1981-82.

Much the same general conclusion is reached in another trusted annual report, that of Terminal Operators. This examines seaborne trade overall and concludes that by 1981 the supply of cargoes measured in

## ANGLO-MEXICAN TRADE

# Oil wealth provides new impetus

BY HUGH O'SHAUGHNESSY

"WHAT WE want to do is persuade exporters in Britain, particularly the big exporters, to raise Mexico quite a few notches on their list of priorities. I think we're beginning to succeed."

The senior official in Whitehall was confident that British trade relations with Mexico were heading for the breakthrough that has so often eluded Britain with its relations with other countries of Latin America over the past few years. Mexico's new found oil wealth would be the key.

The American Farm Bureau (AFB), one of the big three U.S. farmers' groups, announced its backing last week at a two-day conference called by the U.S. Chamber of Commerce, which was told by Mr. Robert Strauss, the President's top trade negotiator, that the Geneva accords would lower barriers on \$3bn a year of U.S. farm exports. This included concessions covering up to \$1.5bn of exports to Japan and \$700m to the European Community.

Enlisting the support of the AFB is politically important because the Bureau draws much of its membership from the largely Republican mid-west part of the country.

At the same time, prospects for a smaller U.S. trade deficit this year should help stem protectionist pressures, Mr. Strauss's officials feel.

The major irritant continues to be the huge trade shortfall with Japan—\$12bn in 1978—and while Mr. Strauss last week told Senators that exports to Japan now appeared to be picking up, he also made it clear the Carter administration had little objection to Congress "keeping the heat on" the Tokyo Government by studying possible unilateral measures on Japanese imports.

Though the U.S. and the EEC are still in dispute on paper and chemical tariffs, U.S. officials regard the lack of any broad understanding between the Community countries and Japan on industrial trade as the most serious omission.

New Mexico's big new investment could change everything as the state oil company PEMEX pushes towards 3m or

4m barrels a day. Mexico's a country of approaching 70m, which is already partially industrialised and which has a fair supply of trained managers and administrators, is in an ideal position to make the most of its new wealth without suffering the bounties of financial indigence that less advanced countries such as Iran, Nigeria or the Gulf emirates have been experiencing.

In addition President José López Portillo, who is expected to visit London towards the end of the year, has warned that he will not allow his country to make any more money out of oil than can expeditiously be absorbed into the country. In the face of Washington's euphoria that its neighbour has suddenly found so much oil at a time when the situation in the big British companies, ENOC, British Shipbuilding, GEC, and many others have been talking major contracts and possible joint ventures. The big projects which British companies have helped to put together in Mexico such as by British Steel and Dava United in the steelmaking sector have been well built and Britain's engineering renaissance is on the whole good.

Britain's position as an oil producer deprives it of one big card that other countries are trying to play. Both Japan and France are trying to buy large and assured quantities of Mexican oil and to use their position as buyers to persuade the Mexicans to agree to take harder worked: Mexico has never been courted harder.

larger quantities as counter-part.

The Mexicans however have indicated that they do not see international trade as a barrier process and have said that they intend to buy their imports from the buyer who offers the most advantageous terms, whether he buys Mexican oil or not. The Mexican Government, unlike the governments of other Third World countries is sufficiently well endowed with negotiators to be able to make the most of its position in any international trade negotiations.

The great size and scope of some of the schemes that British and Mexican businessmen are discussing, ranging as they do from the enrichment by Britain of Mexican uranium to the possible construction by British Shipbuilding of shipyards on Mexico's Pacific coast, mean that negotiations will be long and complicated. There are hopes however that some concrete plans will be ready for signature by the time President López Portillo arrives in London later this year.

Meanwhile having rested up after his own visit to Japan and China at the end of last year the Mexican leader is hard at work receiving the stream of visitors who are beating a path to his door, one day the Pope, next President Carter, then M. Giscard d'Estaing. The protocol department of the Mexican Foreign Ministry was never harder worked: Mexico has

Japanese and French goods in the shipbuilding trough.

Meanwhile in the markets last week the busiest spots were the tanker loading areas outside the Gulf. A 130,000 dwt tanker took a 115,000-ton cargo in the Mediterranean for discharge in the U.S. Gulf at the impressive rate of Worldscale 105. Rates were also firm or improving in West Africa and the Caribbean.

In the grain markets, rates continued to decline slowly. Raw materials are doing slightly better with fairly stable rates for Atlantic coal business and in the ore trades.

A review of the shipping market to 1981: Terminal Operators, Roddick House, Middlesex Street, London E1. TH3-105 (UK), £67 (overseas).

## SHIPPING REPORT

# Iran troubles continue to affect oil trade

BY IAN HARGREAVES, SHIPPING CORRESPONDENT

OIL TRADES outside the Middle East continued buoyant last week as a result of the supply problems in Iran, but in most other sectors shipping freights had a dull week.

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tonne-miles will be equal to the supply of ship capacity.

The report assumes world seaborne trade growth of 6 per cent per annum in 1979 and 1980, with the increase slightly greater for tankers than for dry bulk and general cargo movements. This forecast, the report acknowledges, depends upon successful avoidance of any economic deceleration this year.

Terminal Operators modifies the simple extrapolations of supply and demand by feeding into its calculations assumptions about improvements in the productivity of ships (less slow steaming to save fuel and fewer part cargoes, for example). It works on the basis that productivity will return to the levels achieved in the stronger markets of 1972-73.

The authors also assume that scrapping will continue at a high level, and that current efforts to produce scrap and build schemes will have some success in stimulating even higher demolition levels.

The report warns, however, that the projection of balanced supply and demand in 1981 does not pre-see boom conditions in that year. Shipowners, the report argues, will soon start to anticipate the improvement by ordering new ships and thus delay the recovery to some extent. Continued expansion of developing country fleets could further extend this delay. This is a cheering note for ship-builders. Terminal Operators believes that the current rate of ordering of 13m dwt a year

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## Consolidated Statement of Condition, December 31, 1978

ASSETS	
Cash and Due from Banks	\$ 8,087,619,000
Interest Bearing Deposits with Banks	3,679,769,000
Federal Funds Sold and Securities Purchased under Agreements to Resell	263,800,000
Investment Securities (Market Value of \$2,528,860,000)	2,599,852,000
Trading Account Securities (Market Value of \$116,556,000)	116,551,000
Loans	22,881,346,000
Lease Financing Receivables	1,264,002,000
Total Loans (Net of Unearned Discount of \$426,000,000)	23,645,348,000
Less: Reserve for Possible Loan Losses (196,120,000)	23,449,228,000
Net Loans	189,716,000
Premises and Equipment	1,484,594,000
Customers' Liability on Acceptances	431,019,000
Accrued Interest Receivable	821,701,000
Other Assets	Total \$40,605,849,000

LIABILITIES	
Demand Deposits	\$11,921,319,000
Savings Deposits	1,384,507,000
Other Time Deposits	8,670,135,000
Deposits in Foreign Offices	12,432,919,000
Total Deposits	32,408,880,000
Federal Funds Purchased and Securities Sold under Agreements to Repurchase	1,548,515,000
Short-Term Borrowings	1,944,613,000
Acceptances	1,509,010,000
Accrued Taxes and Other Expenses	565,384,000
Other Liabilities	437,987,000
Long-Term Debt	680,415,000
Total Liabilities	39,204,803,000

SHAREHOLDERS' EQUITY	
Preferred Stock (without par value)	
Authorized—10,000,000 shares	697,000
Outstanding—13,947 shares	
Common Stock (par value \$7.50)	
Authorized—40,000,000 shares	
Outstanding—32,628,755 shares	244,716,000
Surplus	424,519,000
Undivided Profits	731,114,000
Total Shareholders' Equity	1,401,046,000
Total	\$40,605,849,000

## UK NEWS

# Underlying reserves level looks stable

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

THE RELATIVE firmness of sterling in foreign exchange markets in spite of Britain's industrial troubles is likely to result in little change in the underlying level of the official reserves this month.

The overall total will anyway be boosted by new public borrowing overseas and by an allocation of Special Drawing Rights, the International Monetary Fund's currency unit.

Consequently the net reserves figure, to be published on Friday, may show an increase compared with the total of \$15.69bn at the end of December.

The exchange rate has fallen slightly in the past month after rising sharply in December.

However, markets have been thin and Bank of England intervention to check the decline is

believed to have been limited, mostly in the middle of the month.

A couple of days there may have been intervention to hold down the rate.

Sterling's firmness in the face of the UK's labour troubles may have surprised the authorities although it may be partly explained by the market's continuing doubts about the dollar and by tight domestic monetary control in the UK.

The Government has thus, so far, avoided the possible dilemma resulting from its policy of trying to maintain the broad stability of sterling against the currencies of the UK's main trading partners.

The Special Drawing Right allocation will add \$370m to the reserves. It is the first of three

annual allocations agreed by the IMF at its annual meeting last September to increase the liquidity of the international monetary system. Special Drawing Rights are allocated on the basis of member countries' quotas with the fund.

Infows associated with new foreign borrowing are also likely, notably part of the proceeds of a \$250m British Gas Corporation issue in New York. That is unlikely to be offset by significant repayment of overseas debt.

Over this year as a whole, however, the UK is to repay \$2.2bn of its overseas borrowings, apart from any payments before the due dates. The Government is anyway committed to a steady annual reduction in total overseas debt outstanding.

## Counties likely to raise rates 20%

BY PAUL TAYLOR

RATEPAYERS are likely to have to pay an extra 20 per cent or more for county council services in England and Wales in 1979/80 if provisional figures prepared by some County Hall treasurers become the norm.

East Sussex County Council has joined Hampshire and Kent in predicting county rate increases of more than 20 per cent. East Sussex county rates are expected to increase by almost 24 per cent to \$4.5m in the pound and the increase would have been even more had the council not drawn \$2.5m from its balances.

Total expenditure by the county, including police, water and other special services, is expected to increase by about 10 per cent to £132.1m in 1979/80, within Government estimates.

However, in common with other counties, the bulk of the

## Inmos micro-chip pilot plant backed by NEB

BY JOHN LLOYD

INMOS, the micro-chip company backed by the National Enterprise Board, will begin pilot production of its first devices by the end of the year in the US.

The first products will be available to US customers early in 1980. It is expected that many of these will be advanced memory storage devices.

The key executives for Inmos Corporation, US division of the company, have been recruited. Dr. Richard Petriz, Inmos' president, said they were some of the top men in the industry.

Inmos Corporation has established its corporate headquarters in Colorado Springs, near Denver, Colorado, where it will set up research, development and pilot production plants.

Professor Ian Barron, managing director of Inmos (UK) says that he has received "several hundred" applications for 50

jobs at the UK research centre in Bristol.

The Colorado Springs plant will employ 750-1,000 in the next five years, while the Bristol technology centre is expected to reach 500.

Much initial design will be at Colorado Springs, where research will centre particularly on development of memory devices capable of storing large amounts of information.

### 'Top-notch' team

Inmos has been careful not to disclose the precise nature of its research, but it is expected that its first memory devices will be of the type now known as the 64K RAM, a random access memory which can store 64,000 "bytes" or units.

The design team may try to leap over this device and to introduce an even more advanced product.

## Community Land Act 'a waste of time'

By Michael Carell,  
Building Correspondent

THE COMMUNITY Land Act is proving a dismal failure and is wasting time and public money, according to Mr. Michael Latham, MP, former director of the House-Builders Federation.

Writing in the "National Builder", the journal of the National Federation of Building Trades Employers, Mr. Latham is especially critical of the speed with which land is turned round for resale. He claims that in the first two financial years of the Community Land Act land bought in England amounted to 2,300 acres while only 170 acres had been resold.

He comments: "It is how State trading in land is supposed to work, the mind boggles at the shortage of suitable sites which could arise in future."

Mr. Latham says he conducted similar surveys a year ago and believes the situation has deteriorated further since then.

Total local authority expenditure in the first two years he says, amounted to \$3.6m, of which \$2.5m represented administrative costs. At the same time, income amounted to \$5.9m. Mr. Latham says the pattern of income from disposals exceeding expenditure in new acquisitions looks set to continue and that deficit will mount steadily.

He points out that some English local authorities have not purchased any land under the Act in two years and that the Act is virtually unused in Scotland. Only in Wales, he claims, where the Land Authority has been acting

"in a much more sensible and effective way" and achieved more than 100 per cent.

The after-sales and parts operation will be handled by Saab Scania's Scania (Great Britain) subsidiary, which has operated for more than 10 years handling sale of trucks. Last year it delivered a record 1,400 plus trucks in this country.

Scania-Bussar, the group's bus subsidiary, ended a contract with Metro-Cammell-Weymann, Birmingham coachbuilders, last spring and since has not been active in the UK.

Scania and Metro-Cammell-Weymann had co-operated since the early 1970s in producing the Metro-Scania integral construction single-decker.

The body was made and fitted by Metro-Cammell-Weymann, while the engine, transmission and axles were supplied by Scania-Bussar.

A double-deck version was produced. About 800 buses were sold to UK bus-operators by the partnership between 1971 and early 1978, with sales reaching 160 a year at the end of that period.

Scania-Bussar hoped to win a reasonable share of the UK bus market. Initially it wants to regain the delivery figure of 160 units a year, which it achieved with Metro-Cammell-Weymann.

Mr. Gunnar Edwall, Scania-Bussar's managing director, said: "We have every chance in the UK, not to conquer it but to give customers an alternative.

It is well-known that we have a good product. Leyland is a respected competitor. We are simply providing a choice."

## Saab-Scania plans UK buses drive

BY LISA WOOD

SAAB-SCANIA, the Swedish engineering group, plans a renewed assault on the UK bus market, which is dominated by Leyland Vehicles.

It says that one major bus operator is interested in the 112-double-decker bus, with a chassis designed for incorporation in integral bodies.

The chassis will be launched in the UK in 1980, though the operational restructuring starts this April.

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## Coal Board buys seismic stake

BY DAVID FREUD

THE BIG FOUR BANKS' 1978 PROFITS FORECASTS

Pre-tax Profits £m.

	Total	Barclays	Lloyds	Midland	Nat/West.
Laing & Crichton	1,036	358	180	217	281
Sheppards & Chase	1,020	369	180	215	245
L. Messel	981	335	174	210	262
Horse & Gove	977	330	174	211	262
W. Greenwell	972	344	166	214	248
Capel-Cure Myers	958	330	168	202	258
Wood Mackenzie	949	331	171	198	249
Average	948	341	173	209	261
% Increase on 1977	+15	+27	+4	+8	+15

## Government 'placed to defend economy'

BY OUR ECONOMICS CORRESPONDENT

THE GOVERNMENT is in a relatively good initial defensive position to face the financial and economic uncertainties, produced by current inflationary pressures, according to Dr. David Lomax, economic adviser at National Westminster Bank.

In his monthly economic outlook, published this morning, Dr. Lomax notes that real short-term interest rates are as high as 5 per cent and highlights the current control on monetary growth.

But he warns: "If inflationary pressures develop as feared, the necessary monetary control would require the continuation of high real interest rates with the risk of crowding the private sector out of the financial markets. Unless there were a significant change of policy regarding public spending and public sector borrowing, the economic adjustment would be forced back on to the private sector, in the form of lower demand and higher unemployment."

He also discusses the Government's large overseas borrowing programme and the associated need to retain the confidence of the various markets which the UK has deliberately cultivated in recent years.

Lord Robbins, the former Minister of Economic Affairs, has led the European Monetary System into force, the prospects of a lasting and successful monetary union for a united Western Europe remain as distant as ever, according to Lord Robbins.

In his introduction to the Ninth Winchell Memorial Lecture, published today by the Institute of Economic Affairs, Lord Robbins said that a common market needs common monetary arrangements.

He said: "It was doubtless recognition of the danger to the

## Air freighters from Texas

EMERY AIR FREIGHT has

started a daily air freight forwarding service from Houston direct to London. Most shipments are to companies operating in the North Sea.

Says Mr. Mike Fletcher, Emery's regional sales manager for the UK: "Traffic coming out of Houston is increasing all the time and London is proving to be a most popular destination. We have some very big customers in Texas."

Further information on the Texas-London service can be obtained from Emery Air Freight, Ashford House, 41-45 Church Road, Ashford, Middlesex.

Now Emery has asked the Government if it agrees with the report's conclusions, following the recent accident at the Gulf Oil installations at Bantry Bay, Ireland. It also wants to know whether the Government pro-

poses to ban oil tankers not fitted with an inert gas safety system from unloading at the installation.

The country is also concerned about safety precautions at Canvey Island, especially since the Provisional IRA attack earlier this month. The council has asked the Government what it intends doing to improve security at the installation which makes up a 20 per cent of the UK's refining capacity.

If satisfactory assurances are not given by the Government, the council will ask Mr. Merlyn Rees, Secretary of State, to meet a deputation to discuss "their grave concern on this matter."

## Essex seeks response on Canvey report

THE GOVERNMENT is being pressed by Essex County Council to make a statement over a safety report on the Canvey Island oil refinery complex.

The report from the Health and Safety Executive was presented seven months ago. The report concluded that provided certain improvements were carried out, there was no reason for asking any of the existing installations to stop operations.

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Finally, it would avoid the temporary unemployment that would be created by downward harmonisation of inflation rates of the national member currencies.

It would provide a common general agreement.

In the lecture, delivered by Dr. Roland Vaubel of Kiel University last month, it was claimed that the proposed European Monetary System would buy exchange-rate stability at the price of economic disintegration.

The probability is that, with national monetary policies misaligned, there will be large movements of speculative funds, leading to large central bank interventions, abrupt, hasty changes and/or restrictions on

capital movements or even on trade."

Dr. Vaubel's preferred solution was the gradual introduction of stable common currency. This would permit the speed and pattern of monetary unification to be determined by the needs of the market.

It would provide a common standard and store of value and means of payment at a very early stage, thereby facilitating market integration while still leaving control over national

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Choice in European Monetary Union, the Ninth Winchell Memorial Lecture by Dr. Roland Vaubel, Occasional Paper 55, The Institute of Economic Affairs, 2 Lord North Street, S.W.1, 20.80.

Lord Robbins pessimistic about EMS

BY DAVID FREUD

EVEN IF the proposed European Monetary System comes into force, the prospects of a lasting and successful monetary union for a united Western Europe remain as distant as ever, according to Lord Robbins.

In his introduction to the Ninth Winchell Memorial Lecture, published today by

Community  
Land Ad  
a waste  
of time

# Engineering industry fears long-term harm

BY HAZEL DUFFY, INDUSTRIAL CORRESPONDENT

expressed by the engineering industry about the effects of the road haulage dispute on exports and the consequent damage to their financial position.

Most of the industry exports much of its output. Regular payment is essential for cash flow.

But more and more companies find either that they cannot get their goods into the docks or that goods are not moved from the docks.

The industry's many smaller companies are generally less able than large concerns to wait for payment, and may have more difficulty persuading their bankers to take a tolerant view.

A joint statement yesterday from the Engineering Employers' Federation and the Engineering Industries Association, which together represent 10,000 companies and 2.5m employees, said: "The inconvenience, disruption and even hardship now being felt are not the industry's main concern. Much greater anxiety is felt about the industry's medium and long-term prospects."

Interrupted cash flows and lost markets, particularly overseas, will mean less investment and in some cases bankruptcy, it says. Such effects are likely to be irreversible.

Companies covered by the Export Credits Guarantee Department will get no help apparently, as ECGD terms do not cover non-delivery in this country.

In the home market, much of the industry's production is in components for other industries. Closures in the motor industry have started to affect suppliers.

Lucas Industries and GKN expect difficulties to mount next week.

To get materials in and finished goods out, some companies are moving goods at night and at weekends.

Lay-offs at the end of last week

were estimated to total only

20,000, according to the employers' federation. Short-time working is widespread, but the federation says it cannot quantify it because many employers are not sure how they stand as regards the guaranteed working week.

Lay-offs at the end of last week where companies, unable to get certain materials or components, are producing items for which they have materials, putting them into stock rather than producing against orders.

Of long-term concern to the industry is the harm being done to its export image when companies such as Volvo fail to function properly for lack of supplies from this country. Salesmen report that overseas customers are running out of

certificates of origin applications fall by a quarter in the first three weeks of this month compared with the same period of December. The London Chamber has in the past two weeks received 10 applications for Force Majeure Certificates. That compares with five issued in the whole of last year.

New export business being handled by air freight companies has risen markedly. Normally that accounts for 17 per cent of total exports. Vans and small lorries are apparently being allowed through to the air terminals and cargo airlines report many cargo charter inquiries.

Those verify that deliveries have been delayed by strikes or other disruptions outside the exporter's control.

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The union has called the special delegate conference in London to consider what it sees as threats by the English clearing banks to extend opening hours on Saturdays.

Delegates will be urged to endorse an executive policy of

BY PAULINE CLARK, LABOUR STAFF

WHEN Mr. Patrick Chesterman, the consultant orthopaedic surgeon at Battle Hospital, Reading, turned away trade union members from his clinic last Wednesday, he might easily have picked on someone such as Mr. Joe Perry.

Mr. Perry is one of the 1.5m public service workers involved in the co-ordinated trade union campaign of industrial action over low pay.

A town hall cleaner and porter in Shoreditch, in the East End of London, he had never been on strike before last week.

Salt of the earth, is Joe, a fellow member of the National Union of Public Employees called him. "Straight up, straight down. He's no militant, just one of us."

Mr. Perry does not admit to any politics. He joined the union only when he took the job at the town hall.

He has wholeheartedly joined the council workers' picket line because, he says, with a wife and three children aged 12, nine and four, he is finding it increasingly difficult to make ends meet.

Moreover, he fears that if the low paid do not fight hard now for a better deal, inflationary pay settlements elsewhere will make the going even harder for those who achieve only a 5 per cent increase this year.

The examples of the water workers, who look set to reject their latest 14 per cent pay offer, and of the lorry drivers, is a burning topic on Mr. Perry's town hall picket line.

Local authority manual workers' minimum wage rates range from £4.50 to £5.50 for a 40-hour week. Hospital ancillary workers, also part of the public services campaign, earn from £4.50 to £4.92.

Mr. Perry is among the lowest paid, with earnings hovering close to the poverty line: the amount that qualifies a person to long-term supplementary benefits, including a rent allowance.

Without overtime, he says his gross earnings, including London weighting are £49.86 for 40 hours, leaving about £42 take-home pay.

He manages to keep a car:

a 12-year-old Triumph 2000 which, being a bit of a mechanic, he maintains. He believes it important to be able to take the children to the seaside occasionally and he uses it to get to work.

The other "luxury" is a telephone: the Perry's want to be able to call a doctor if the children need one.

The family television is black and white. The Perrys say that they have to watch every penny. Mr. Perry knows down to the last pound what the weekly family expenditure is, and during the winter when heating costs are high there is nothing to spare.

Rent for a council flat with three bedrooms (one a box room) is £14.90 a week. Spending on food, plus a £2.30 weekly milk bill and £2.50 a week for the two older children's school lunches, averages £20 a week. Mr. Perry eats lunch at home.

In winter, gas works out at £11.50 a week and electricity at £4.50. The telephone costs the family between £10 and £11 a quarter, mostly in rental.

Adding another £2.40 a week for petrol, the total, excluding clothes, prescription charges or anything extra, comes to £61.10 a week.

Mrs. Irene Perry, who feels that she cannot go out to work until the youngest child is a bit older, conceded that the total household expenditure is more than the total income, but says that the total income, but says that she manages most of the time "with a bit of juggling" to avoid running into arrears on rent. Savings on heating in the summer help to make up the balance.

She is worried, however, about how the family will fare during the strike.

Mr. Perry is 47 and feels trapped. He had to leave school at 15 because his parents could not afford to keep him there. He went into shoemaking, but jobs in shoemaking factories are low paid.

It is too late for him to train for a skilled job so he sees no alternative to joining his colleagues and supporting the battle for a decent living standard in the future.

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## Bank staff set to fight longer hours

BY OUR LABOUR CORRESPONDENT

MEMBERS of the National Union of Bank Employees will be urged at a conference today to maintain opposition to the opening of domestic bank branches on Saturdays.

The union has called the special delegate conference in London to consider what it sees as threats by the English clearing banks to extend opening hours on Saturdays.

The executive is arguing that there should be no agreement that on extended hours or shift working until a proper negotiating structure, including national machinery, has been agreed by the clearing banks.

The executive also says there must be a "substantial premium" in pay rates, moves towards a four day week and an agreement that no employee should be compelled to work outside normal hours.

Delegates will be urged to endorse an executive policy of

general opposition to the idea. The executive is arguing that there should be no agreement that on extended hours or shift working until a proper negotiating structure, including national machinery, has been agreed by the clearing banks.

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## Tory trades unionists caution Thatcher

BY OUR LABOUR STAFF

CONSERVATIVE trade unionists cautioned the party leadership at the weekend against rushing into legislation to control unions. At its first meeting since Mrs. Thatcher floated her new ideas for curbing union power, the Conservative trade unionists group came out firmly against secondary picketing but warned that legislation should only be introduced as a last resort.

Like Mrs. Thatcher, the group favoured the idea of a voluntary code of conduct to clamp down on picketing by workers not directly involved in the dispute. They also supported her call for more secret ballots. But they fell out with her over the question of penalising workers who struck without having first voted in a secret ballot.

Three weeks ago, Mrs. Thatcher floated the idea of withholding social security benefits from strikers unless their action had been authorised by a secret ballot.

Mr. James Prior, Conservative Employment spokesman, asked the group some time ago whether he could use this meeting to discuss his ideas for encouraging the use of secret ballots in union elections and strike decisions. But discussions were broadened to cover all the issues raised by recent industrial disputes.

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# Building and Civil Engineering

## Townson kept busy

CONTRACTS won by William Townson and Sons, and its subsidiaries add up to over £3m.

Work in hand on several large estates devoted largely to industrial premises, and owned either by Townson Developments (Lancashire) or by a jointly owned company called Lyn Town, totals about £3m so far as actual building is concerned.

Operations are in progress in Bolton, Wythenshawe, Littleborough, Lostock, Eccles, Rochdale and Warrington.

Specialist subsidiaries are doing particularly well and Cygnet Joinery, known for its work on high quality laboratory outfitting, has taken close on £1m worth of work for some 13 clients.

Townson Housing Projects has taken awards worth about £1.5m both for the Bolton Metropolitan Borough and the Anchor Housing Association as well as work to the extent of just under £1m for the City of Liverpool.

Operations are in progress in Bolton, Wythenshawe, Littleborough, Lostock, Eccles, Rochdale and Warrington.

## Road work worth £6.9m

NEW MEMBER of the Northwest Holt group, Robert McGregor and Sons, has been awarded contracts totalling £8.5m.

Major contract (at £4m plus) has been awarded by the Gwynedd County Council Highways and Transportation Department, on behalf of the Welsh Office, for the construction of the Dolgellau bypass on the Cardiff-Glas Donwy trunk road (A70).

This entails the construction of about 6km of new carriageway, a viaduct over the Afon Union (and diversion of the river), river retaining wall, two bridges, and two minor structures.

## £2m store for Laing

ABERDEEN'S skyline will alter when a seven-storey extension to Littlewood's is completed under a £2m contract awarded to John Laing Scotland. This will be built alongside the existing store and partly within the shell of a listed building, the facade and roof being retained and incorporated in the new structure.

The new building will be of steel frame construction partly encased in concrete. It will have precast concrete floors, and brick and granite-faced block cladding.

Work here includes finishings, fittings, and the installation of services. In addition, the existing store will be extensively refurbished in phases to allow continuity of shop trading.

Three floors below ground level will be used as storage areas above which will be two sales floors, a restaurant, dining and rest rooms for staff, and offices.

## Five awards to Marriott

THE RUSHDEN-based subsidiary of French Kier Holdings, Robert Marriott, has either commenced or will shortly start on five new contracts totalling about £3.5m.

Largest job is for Milton Keynes Development Corporation where 136 dwellings are to be built at a value of £1.75m.

Other housing contracts include 51 old persons dwellings for the Anchor Housing Association in Peterborough, at a value of £800,000, and 41 old persons bungalows for Northampton Development Corporation for £490,000.

The company has started work

on an extension to the Horatio Myers factory at Huntingdon, valued at £290,000, and is completing a middle school for Northamptonshire County Council at a cost around £450,000.

## Fairclough's £7½m jobs in East Anglia

EAST ANGLIAN division of Fairclough Building has been awarded contracts worth £4.5m, while contracts worth more than £3m have gone to the company's north western division.

A new Co-op store in Colchester town centre for the Colchester and East Essex Cooperative Society, is worth £1.6m.

New housing contract worth £1.5m, awarded by the Peterborough Development Corporation, is for 112 houses to be built at Paston.

Meanwhile, at Stoke Park Drive, Ipswich, work has begun on 68 flats under a £720,000 contract for the World of Property Housing Trust. Further work here is a £1.5m housing contract for modernising homes in Alderman Road, and building extensions costing £130,000 to Rank Hovis.

The division here will start work in March on another major housing contract for Manchester Housing Committee — the modernisation of 123 homes at Heaton Park Road Estate, Blackley.

Other contracts in this area are extensions to Salford Royal Hospital worth £350,000, and maintenance at Thomson House, Withy Grove for Thomson Newspapers.

## £5m hotel in Ramsgate

WORK IS expected to start this spring on an eight-storey hotel in Ramsgate, Kent.

It is understood that detailed planning has been approved and that it will be built for Brackenhurst Investment by Wiltshire.

The hotel will have 145 bedrooms on five floors and will include conference rooms, a public restaurant, casino, coffee shop and discotheque.

## Sewerage schemes

WORK FOR improving environmental conditions is worth nearly £2m to Kennedy Civil Engineering of Manchester.

Main drainage, involving 3,800 metres in open cut, is the basis of the Eastern Valley Interceptor sewer, worth £1.6m, for the City of Stoke-on-Trent Environmental Services Department. Work on this job has just begun.

For Welsh National Water Development Authority, Llanidduo, a £327,000 contract involves 1,300 metres of pipes in open cut, a ten metres deep reinforced concrete pumping station, two storm water outfalls, and river outfall into the River Conway. Work will start at the Hardfield Estate, Heywood, Rochdale under a £1m award.

Architects are Scott, Brown,

## Gleeson in a variety of jobs

FOUR MAJOR jobs just won by Gleeson add up to most of the £3.6m worth of new work the company has announced.

For Trent Regional Health Authority, the residential accommodation phase 1 of the Chesterfield District General Hospital is to be carried out at a total cost of over £1m.

Eleven blocks of two-storey buildings of traditional construction are foreseen, together with site layout, drainage, roads, car parks and engineering services.

End of project is expected to be within two years.

Somewhat larger at £1.5m is the contract from the Welsh National Water Authority for extensions to the Queen's Head works. On this project, a completion time of 92 weeks has been imposed.

For the National Coal Board, roads, bridges and culverts on the Toston, Northumberland, opencast coal site will bring in £740,000.

Finally, Rochdale housing services committee has granted permission for alterations and improvements to 78 dwellings at the Hardfield Estate, Heywood, Rochdale under a £1m award.

Architects are Scott, Brown,



Architects' impression of a £1.8m council offices project at the Causeway, Braintree, Essex. It is understood that Wiltshires will be the main contractor and that work will start in July or August. Architects are Ley Colbeck & Partners.

## Offices and factories

THREE CONTRACTS won by Taylor Woodrow and Minton (members of the group) have a combined total of £2.1m.

The largest contract is for £1.096m and is for work for Howard de Walden Estates, involving the conversion of existing five and six storey buildings into two self-contained modern office premises of 2,116 square metres at 13-15 Welbeck Street, London W.1. Work has already started and is scheduled to be completed in January next year.

Cymgwr Dosbarth Dwyfor has awarded the company a £1.5m contract for the provision of coastal protection at Nefyn, Gwynedd, North Wales.

A contract for £778,735, for Standard Life Assurance Company, involves the provision of eight factory units and associated site development on the Central Park Estate, Staines Road, Hounslow, comprising a total of 4,000 square metres.

Work has already started here, too, and is planned for completion in June this year.

Formerly St. Joseph's (from a Roman Catholic order), it had been run for 73 years by nuns

and was bought last year by Britain's biggest private medical insurance group.

The new four-storey building will have 89 bedrooms, three operating theatres, consulting rooms, X-ray rooms, physiotherapy and pathology facilities, and will be the first hospital development to be undertaken by BUPA outside London. It will now be known as the BUPA Hospital.

## BUPA's £2m hospital

REDEVELOPMENT of Whalley Range, Manchester — a British United Provident Association hospital — will be undertaken by Pochin, the Middlewich building and civil engineering group.

Formerly St. Joseph's (from a Roman Catholic order), it had been run for 73 years by nuns and was bought last year by Britain's biggest private medical insurance group.

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## FINANCIAL TIMES SURVEY

Monday January 29 1979

## Western Australia

Iron-ore mining has changed Australia's largest state from a sparsely-populated backwater to an exporter on the international map. Now Western Australia is looking for another boom that will sustain the momentum.

## State comes of age

By Philip Bowring

THIS YEAR Western Australia celebrates the 150th anniversary of its establishment as a colony. The first boatload of colonists, and their first governor, James Stirling, arrived from Europe in June 1829 aboard the 443-ton vessel *Parmelia*. They settled the flat land along the banks of the Swan River a few miles from its estuary—where Perth now stands.

Taken overall, Western Australia's century and a half cannot be said to be noted for its dynamism. Even now the state's population is only 1.2m, representing under 9 per cent of Australia's population, though the land area of 2.8m square kilometres makes it by far the largest state.

But such a long historical perspective is misleading. The many years of torpor bide the state of the future. Aus-

talia's California. The foremost proponent of this view is Liberal Premier Sir Charles Court, who, as Minister for Industrial Development, presided over and did much to promote the mining boom.

He makes no bones about his belief in the merits of high population growth and an open house to the investment needed to sustain high growth—foreign investment in extractive industries. His view, regarded as outdated in some eastern states, seems to reflect the tenor of the west.

## Demands

Conservation is now a force to be reckoned with in Western Australia, as in other parts of Australia. Fierce opposition from conservationists last year nearly stopped two big bauxite mining projects. The Labour Party opposition generally believes that the government is too accommodating to the demands of—mostly foreign—capital. But anti-growth sentiment in the West has never reached the pitch that it did in the East. And any feelings in the West that it could afford to sit back and enjoy what it already had rather than continue the pursuit of greater wealth have been eroded by the rise in unemployment which, at 8 per cent, is a little above the national average.

Currently, the trade unions are concerned to generate job-creating new investment, and the state Labour Party has

learned at the polls the electoral cost of too close association with federal Labour party policies which have appeared hostile to new mineral development.

Policy is still far from bipartisan. There are differences of view on conservation, aboriginal land rights, the role of foreign capital and attitude to exports. But the state Labour leader, Ron Davies, has strongly backed export of the North-West Shelf gas deposits, and Labour took an uncertain stance on the bauxite mining battle between conservationists and the state government.

Although Western Australia gives the impression of being very open to mineral investment, it has never adopted a totally laissez-faire attitude. Sir Charles Court's policy always has been to tie the mineral developers to quite stringent obligations on mining practices, spending on infrastructure, and the like.

Each major agreement between a mining company and the state has been enshrined in a specific act of the state parliament, giving certainty of rights and obligations to both sides. And so Sir Charles has emphasised the role of the state in minerals development at the same time as he has fostered belief in development itself and the merit of profits.

The fact that Western Australia has a growth philosophy, an investment-oriented state government, and an abundance of minerals waiting to be developed, does not guarantee

that development will take place. We may now be witnessing the prelude to a new great leap forward, another boom like those in iron ore and nickel in the 1960s, this time based on the world vogue of the moment—energy. In Western Australia's case that means gas and uranium.

However, it is also possible that we are seeing the Indian summer of the last boom. New nickel production—the Agnew mine—is now under way and there are firm development commitments in alumina production and iron ore beneficiation. But there is no definite major project to report yet in the new minerals—hydrocarbons, uranium and, most recently, diamonds.

Western Australia has discovered in the past—though it may have forgotten—that the best can go out of growth and good intentions as quickly as it arrives. The colony began as a place for free settlers, not convicts, but later it had to bring in convict labour because of the scarcity of willing settlers. The gold rush in the Kalgoorlie region in the 1890s boosted the population and economy of the state, but never quite sparked the remarkable self-generating growth that the gold rush in Victoria had achieved earlier or that took place in Western America in California. The 1920s was an era of rapid agricultural growth, good markets and high prices. But the 1930s brought slump and Western Australia was a backwater

for most minerals. Iron ore output last year was its lowest since 1972, and 10 per cent below its peak, and nickel producers have been cutting back output.

The North-West Shelf gas deposits still await the signing of the big export market contract needed to make the project viable. And though selling the uranium should not be a problem, the whole question of the uranium industry has been clouded until recently by widespread opposition to the export of uranium.

Uranium and natural gas are both examples of delays caused by federal government intervention into the minerals arena. In theory that should be subsiding now there are Liberal/Country Party coalitions in both Perth and Canberra. But Canberra remains keen to exercise as much influence as possible and, meanwhile, impose its perception of Australia's resource bargaining power. The recent federal intervention to set limits for negotiation of bulk mineral contracts indicates that Canberra considers it has a better idea of world markets than the producers, which it believes are being exploited by the collective bargaining power of the Japanese.

Essentially, the federal government is trying to maximise prices. The companies, with the backing of the state governments in Western Australia and Queensland—are more concerned to maximise

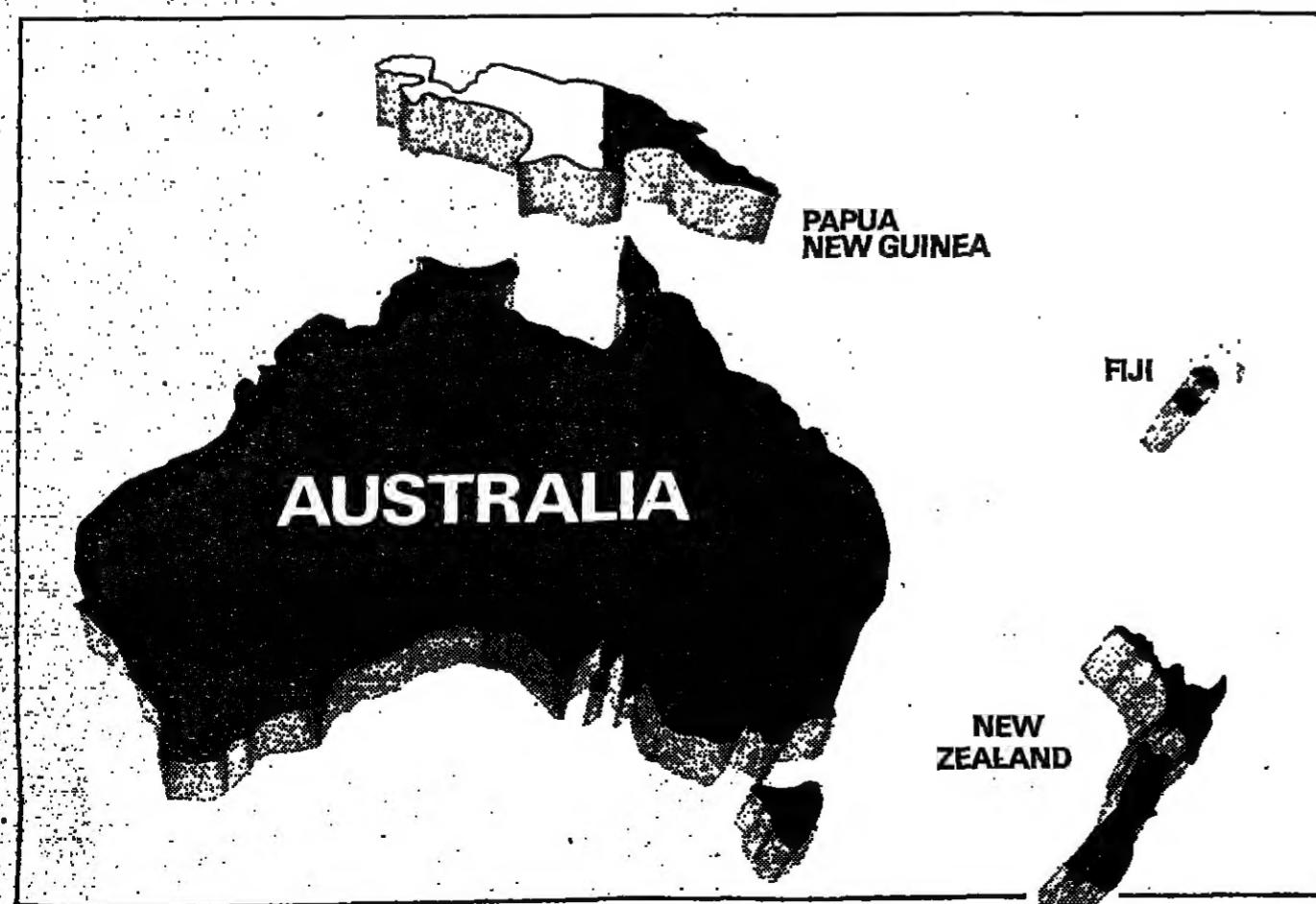
throughput. They want to maintain volume and their share of the Japanese market to discourage the Japanese from turning elsewhere for long-term contracts. Judging the competition—for example from Brazilian iron ore—is very difficult. But if new mines are to be opened up—and there are several iron ore projects which would be viable at current prices if sufficient long-term demand existed—volume will be the critical factor.

The key to the medium term is not iron ore, but gas. Although a very large part of the cost of production platforms, pipelines and liquefaction plant would be for equipment from outside, the overall expenditure is so huge in relation to the population of the state that an overall demand boom would be inevitable. There would be a lasting impact on the economy through the introduction of new servicing and engineering activities which would be needed long after the construction phase was over.

Other lasting beneficial effects would be the encouragement to light industry in the Perth area that access to a relatively cheap fuel would bring. Further demand for servicing will be created by exploration for oil in the deep water of the Exmouth Plateau area which lies beyond the gas field. Another likely benefit from development of the gas project would be the encouragement to light industry in the Perth area that access to cheaper fuel would bring.

CONTINUED ON NEXT PAGE

## AUSTRALIA and SOUTH WEST PACIFIC



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## WESTERN AUSTRALIA II

## Battles with Canberra

RELATIONS between Australian state and federal governments are seldom easy. Because of distance and the nature of its economy, Western Australia has more reason than most states to find its local interests in conflict with central policy. There have been two important decisions recently affecting federal-state relations, and Western Australia in particular. One of them is likely to have substantial long-term benefits while the other has been trenchantly criticised by businessmen and the state Liberal government as a dangerous and self-defeating interference in business. It is more in line with the philosophy of the late Labour government in Canberra than with a right-wing Liberal-led government, they say.

The policy which has come in for so much criticism is a decision announced late last year by Mr. Doug Anthony, Deputy Prime Minister, leader of the Country Party and Minister for Trade and Resources. Mr. Anthony determined that, under a long standing but little-used federal right to control exports his department would set negotiating limits for all negotiations and contracts for the bulk sale of the country's key minerals, including iron ore and coal. The theory of the policy, which was reminiscent of the stance adopted earlier by the Labour government, was that local producers did not have the negotiating strength to stand up to the unified bargaining approach adopted by Japanese mineral buyers.

The producers naturally dispute this theory. They maintain that they base their negotiating position on world market conditions, of which they claim to know at least as much as officials in Canberra. Mr. Anthony's motives in taking his stand are not entirely clear. There is a genuine belief in some quarters that Japan has outmanoeuvred Australia in some negotiations and another possible reason is that the controls enhance the federal government's power vis-a-vis not so much business but the state governments. Power over mineral rights is one of the most important that the states possess but it clearly is circumscribed if Canberra directly controls exports.

For the moment, the new policy is being applied in a very gentle fashion. Approvals of negotiating limits and actual deals are said to be all but automatic. But some people in Western Australia are worried that the existence of the powers may inhibit new investment and make the Japanese in particular wary. Sir Charles Court, Liberal Premier, described the move as "shocking". Canberra was "kicking our main customer in the teeth".

What Western Australia and the miners want most of all is not the highest possible prices but the highest possible throughput and the guaranteed of secure long-term sales outlets. They say that the Japanese have behaved fairly and need

sensibly in the past, making concessions to the mines when commercial conditions were favourable. But now that the Japanese steel producers are facing problems they are expecting some relief, in the form of lower contract prices, from the mines. The mines, in turn, emphasise that they need volume and secure markets more than short-term price advantage.

The controls policy may turn out to be a paper tiger. But the Western Australian Government and the miners are especially sensitive at the present time about federal interference. They blame delays in the uranium and gas projects, and some of the environmental fuss made about bauxite mining projects, directly on interference by the former federal Labour government.

The bright spot in federal state relations, and one which will help Western Australia, is that the existence of the powers may inhibit new investment and make the Japanese in particular wary. Sir Charles Court, Liberal Premier, described the move as "shocking". Canberra was "kicking our main customer in the teeth".

Until the agreement is reached on negotiating limits, the miners want most of all is not the highest possible prices but the highest possible throughput and the guaranteed of secure long-term sales outlets. They say that the Japanese have behaved fairly and need

All told, Western Australia has done well out of the new loans policy. Of the first round of projects approved by the council, it received approvals totalling A\$566m out of a total for all states of A\$1,767m — three times what it would get on a per capita basis. Some officials are worried that the conditions for the approvals are too vague and are being interpreted too politically. No applications have been turned down yet so they are concerned that in the end Western Australia's especially big needs will be squeezed out by more populous states rushing to the new pork barrel with all kinds of dubious projects.

For the moment, though, the state is happy enough with its easier access to loans. And the fact that the new-style loan approvals are made well in advance of actual spending

means that states will be able to put up to the Loan Council additional projects which meet certain development criteria. And the states may be able to borrow overseas to finance these projects. The new policy should increase Western Australia's access to capital for the productive public sector. Investment has been held back by the small size of the state's population relative to its geography, the weakness of its infrastructure and the rate of its development.

More funds will enable the state to shoulder a bigger proportion of infrastructure spending and reduce the demands made on the private sector to install railways, roads, schools, water supplies and complete townships when embarking on mineral developments in remote areas. Although the state will be expected to charge companies realistically for services provided, the fact that the companies will not have to put up so much capital should increase the viability of projects. The ability of the state to borrow on longer and perhaps more favourable terms than the private sector may also enhance projects' profitability.

For example, the attraction for private capital of the North West Shelf natural gas development has been improved by the State Energy Commission's agreement to build a pipeline from Dampier to the Perth area. The producing consortium will have only to deliver the gas on shore, saving it capital outlays of A\$400m for a pipeline.

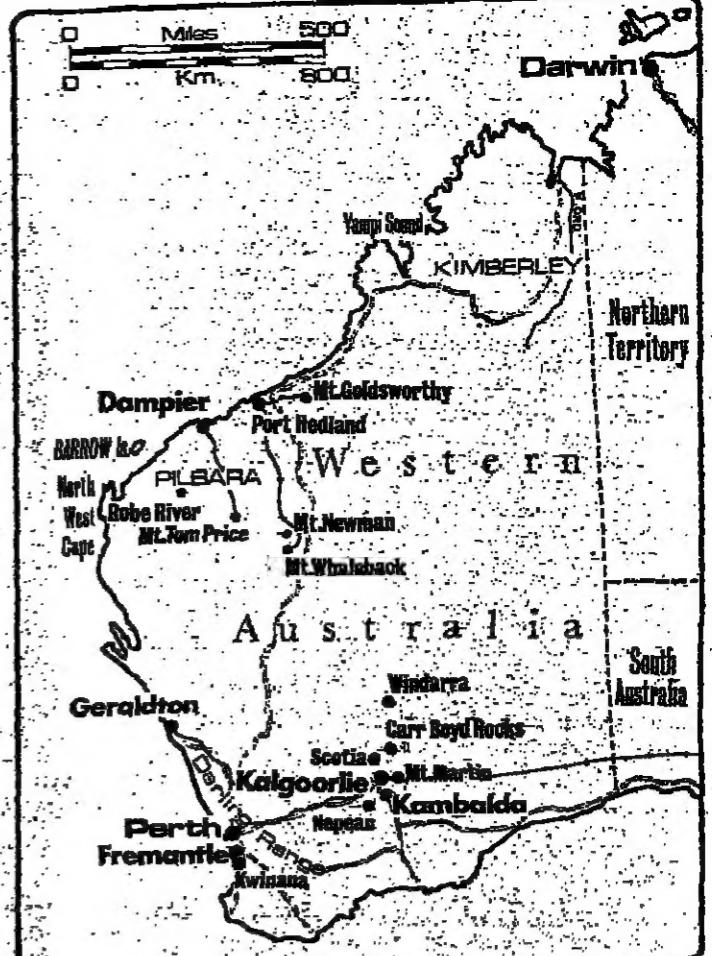
The new situation does not mean that the state will be flush with funds. In fact, the faster that developments such as the North West Shelf proceed the more stretched the Government is likely to be to keep up with infrastructure demand. The state government is hard up for development funds. Despite the mineral wealth, mining and oil royalties, constitute less than 5 per cent of revenue. More than half the state government budget is provided by the

state's per capita share of federal tax revenue. That share is not responsive to Western Australia's development needs or even, directly, to its economic growth rate. The state/federal financial mechanisms are singularly ill-suited to any hopes of meeting a significant proportion of capital spending out of recurrent revenue.

In purely economic terms, the case for an independent Western Australia is almost overwhelming. On its own it would be perfectly capable of meeting all possible borrowing requirements from world markets. It could be a free trading economy able to buy from the cheapest sources and would not have to support inefficient eastern state industries. It would certainly get an improved air service: the state's geographical isolation is worsened by Australia's absurdly high internal air fares, and the inconvenient flight times to Perth. The cost per mile of flying between Perth and Melbourne is five times the cost of the latest trans-Pacific excursion fares and the only flights leave at mid-day or mid-night.

In the end, the purpose of the changes in approach as the Western Australian Government sees them, is not just to increase the rate of spending on development for its own sake. It is to assume additional responsibilities on its own shoulders with a view to raising the rates of return to private capital to spur investment in new projects.

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Western Australia. Secession never happened, then, as it proved easier said than done, but it is still talked about occasionally and iron ore pioneer Lang Hancock runs a West Australian Secession Movement. None of this can be taken too seriously. There is simply no emotional basis for secession because Australia's identity is far stronger than state identity. And as Australians increasingly appreciate that they are a rich, isolated and racially conspicuous

little nation in overpopulated Asia, the more they will stick together.

But the economic logic of separation should not be forgotten in considering where Western Australia's interests really lie. If the state continues to its current pace of development it will acquire a stronger voice to alter the direction of federal policy and that would gladden the hearts of free traders. Philip Bowering

## State comes of age

CONTINUED FROM PREVIOUS PAGE

closer to South East Asia than are the eastern states. And its direct trade with Asia is relatively much more important. Its exports per head are three times the national average and Japan alone accounts for about 40 per cent of them.

Interest in Asian affairs is not immediately apparent in Western Australia, but scratch the surface and there is widespread recognition that Asia and its markets are important and will become increasingly so. Sir Charles Court has long cultivated Japan and generally politicians in Western Australia avoid the crude and witness denunciations of Japan and its trading policies that are too often heard in Canberra.

There seems to be a feeling among businessmen that Western Australia should be making more overtures to Asia but they are not quite sure how to go about it. Mining entrepreneur Garick Agnew says Japan must be encouraged to invest in Australia's development of raw materials to a much greater extent than in the past.

That is one way to secure long-term sales. But others are not so sure. Leading businessman Alan Bond says more two-way trade with Asia must be developed and that, for example, Australia should be able to sell iron ore in large quantities to China in exchange for oil. But he says, Japanese steel companies, for instance, are more interested in making profits from steel than from participation in ore mining.

Their interests are complementary to those of the Australian mining industry but not identical. There are hopes that South Korea and Taiwan may be interested in long-term ore contracts, perhaps linked to investment in new mines. But potential demand from those countries may not be sufficient for several years to justify such big long-term tie-ups as with Japan.

## Migration

There is perhaps more that Western Australia could do to improve its ties with Asia through migration. From a casual observation, Perth has more immigrants from Asia than other state capitals. If so, it is mostly new chance and Asian settlement is not significant and more or it is residual and Japanese feeling rather than aimed at Asians in general. But it does not seem to have occurred to government or the business community to make a virtue out of geographical and trade links with Asia by positively encouraging certain classes of migrants from Asia. Despite the evidence of the West Coast of the U.S. and Brazil, Australians like the comfortable assumption that Japanese do not like to migrate to other countries.

The Asian migration issue is not an important one. But there's no doubt that with the gradual retreat of the American umbrella and the increasing complexity of power relationships in Asia, Western Australia, even more than the rest of Australia, will need to cultivate as many friends in Asia as it can. Defence? "We haven't got any, so we can't afford to think about it," joked one local Liberal politician.

There are pessimists who believe that the state is too rich for its own good. "The more people know about this place the more they will covet it," said one. But downwatching is a rare pastime in Western Australia. Perth may be all surf and suburbs, but the folk hero... is still the symbol of eternal hope, the prospector alone with the sun and the rocks.

The Alcoa alumina plant at Kwinana, near Perth



# SUCCESS STORY

## Mitchell Cotts in Western Australia

Internationally active in service to the mining industry for more than half a century, Mitchell Cotts moved into Australia a decade ago. Since then it has earned for itself a first class reputation in Western Australia, providing project management, process know-how and design engineering and is able to supply specialist equipment backed up by modern and well established manufacturing facilities.

Of the Group's current projects, two of the most important are in the Pilbara, Western Australia, an area as big as England, Scotland, Ireland and Wales put together. With its vast potential deposits of gas, oil and particularly iron ore, the Pilbara could well become a 'second Ruhr' by the 21st Century.

### Hammersley Iron Ore Concentrator at Mount Tom Price.

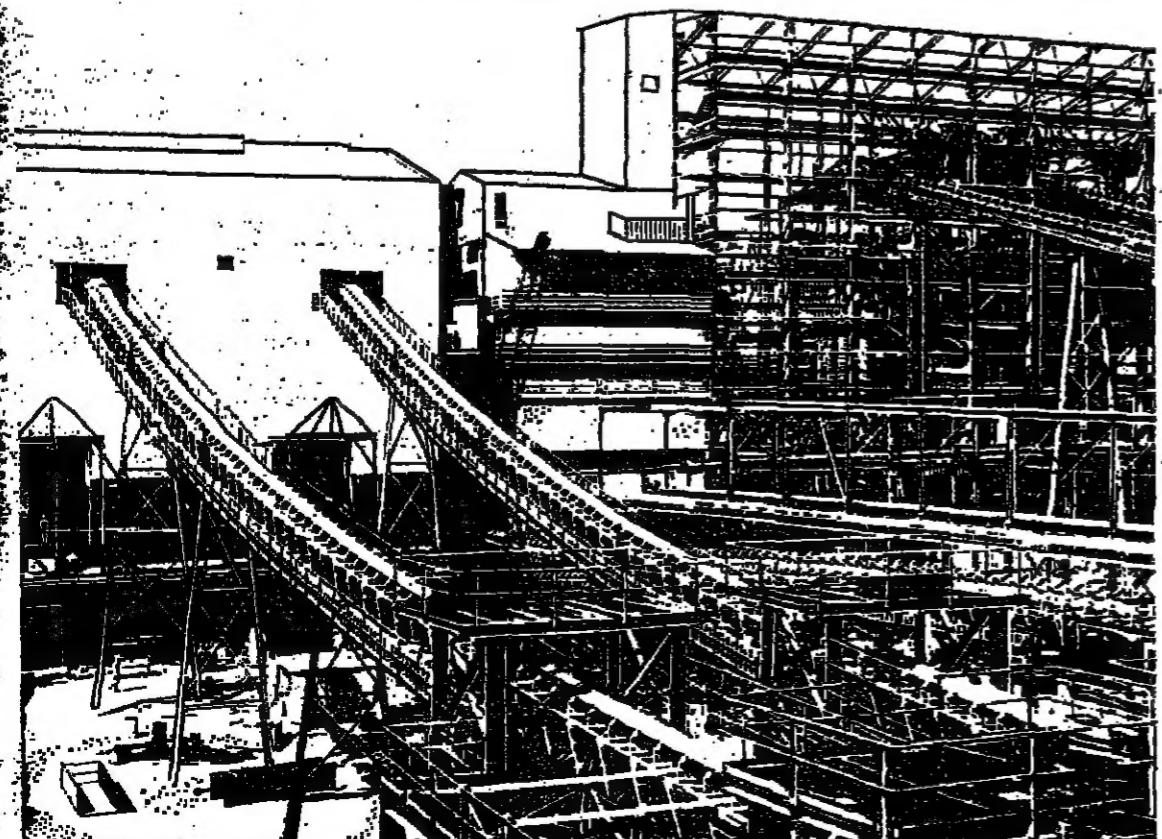
In the major expansion programme for Hammersley Iron Pty Ltd, one of the world's largest iron ore producers, Mitchell Cotts Consortium has undertaken the process design and manufacture of the A\$110 million concentrator. This will help boost Hammersley's annual iron ore production from 40 million to 46 million tonnes. On stream early '79.

**Concentrator Plant for Mount Newman.** A substantial expansion programme for Mount Newman Mining Co. Pty is now under way at Mount Newman — one of the largest single iron ore deposits in the world. Mitchell Cotts Consortium has won the contract for the detailed process design, engineering and plant layout of the concentrator plant, which will help raise Mount Newman's iron ore output to 45 million tonnes a year. On stream late '79.

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# Mining finds an ally

THE OIL companies' growing diversification into mining is foreshortening the slump that has given the industry in Western Australia a tough few years. Several nickel mines, opened in the boom that began 10 years ago, have gone on care and maintenance. The iron industry is flat after a decade of extraordinary growth. And although prospectors are still finding mineral deposits, mining engineers are finding it impossible to turn this into profitable ore.

However, the emergence of oil companies as well-heeled and aggressive mining entrepreneurs is the most obvious factor among several which are turning the industry around to the point where continued firmness in metal markets will see shelved mines reopened and new ones developed. Inflation has slowed, strikes have eased, conservationists have lost ground, and governments are again accepting their responsibilities to provide mining infrastructure.

Shell has taken equity in the Mt. Windarra nickel mine, the cause of Poseidon shares rocketing from 70c to A\$286 just 10 years ago before the company went into receivership and sold-out to Western Mining. Esso has joined Western Mining in a pace-making agreement to develop the Yeelirrie uranium mine (Vrangelschaft is the other partner); a A\$20m pilot plant is being established at Kalgoorlie to test Yeelirrie ore. Esso has also joined Amax and BZ to reactivate the Golden Grove copper prospect. Amoco is with Amax and Endeavour at the Forrestania nickel find. Aquatina, with MIM and Serem, is sinking a decline shaft into Sorby Hills zinc in the far north. Atlantic Richfield's subsidiary Anaconda is among the heavyweight newcomers in the Kimberley diamond search; so are Shell and Amoco.

Prospectors who once would have headed for Western Mining, MIM, and CRA with their finds are now taking them to the oil companies, which they recognise as the last of the big spenders. Steelmaker and the leading miner BHP have become part of this trend, with Bass Strait petroleum accounting for most of its profits. It is no coincidence that BHP's exploration budget has been increased substantially; as a rule, oil companies are spending more and mining companies less in the field.

## Conflict

Meanwhile, the main political conflict has centred on a revised Mining Act. The old Act was written around the needs of individual gold miners at the turn of the century and has proved unable to cope with the level and style of corporate field operations. But small prospectors marched on Parliament claiming that the Act sold out their interests to those of the big companies. Mr. Andrew Mensaris, Minister for Mines, claimed they had been financed and incited by Mr. Lang Hancock, whose iron ore prospecting royalties bring him about A\$3m a year and who has conducted a running dispute with Sir Charles Court and his government which he considers unduly interventionist.

However, government policy has produced the biggest breakthrough in years for mining companies trying to contain costs. Because Western Australia is so sparsely settled, there was no established network of ports, railroads and towns to accommodate new mining



The iron ore handling plant at the foot of Mt. Whaleback

operations as they were established in the 1960s. So as part of the deal giving them access to ore, companies agreed to build and finance their own infrastructure. And when the 1980s iron and nickel boom ended the burden of these costs became intolerable.

Sir Charles Court has been lobbying for four years for government to be given the means of returning the responsibility for infrastructure to itself without cost to itself. His answer has been a system for state governments to use their power to borrow overseas at lower interest rates and for longer terms than is possible with commercial lending. Mining companies then pay off the loans: gaining cheaper all-in costs, particularly in the critical early years, while governments gain job and revenue-generating ventures without slashing social services or printing money.

The Loan Council, the federal state body that controls the flow of overseas borrowing, embraced the concept at its last meeting.

As a result Western Australia has the right over the next eight years to borrow unilaterally, overseas if necessary, A\$418m for the Dampier-Perth natural gas pipeline, A\$11m to rationalise Pilbara power, and A\$22m on water and railways services for the Worsley alumina refinery. From now on planning engineers will be able to allow for lowered infrastructure costs, the obstacle that has ranked

## Tempo

Until the tempo of diamond prospecting picked up during 1978, uranium tenements accounted for the biggest swag of Crown land pegged. In response to the intense anti-uranium feeling whipped up during the three years under federal Labour rule, uranium companies have stayed in the background. But they remain active, mainly European government-backed companies and (once again) the oil companies. The message here is that far more uranium has been found in Western Australia than has been reported, and this is almost certainly true also in the Northern Territory.

In heavy minerals sand, Western Titanium is looking at increasing upgraded ilmenite output and Allied Minerals is expanding. In gold, Western Mining and Hanna are trying for the third time to reopen the Golden Mile mines, as has happened with several smaller gold mines. Base metals prospects are looking good—Anglo's Sally Malay, Kennebeck-Newmont's Gordon Downs, Selection Trust-MIM's Teutonic Bore, several lead-zinc deposits in the Kimberley where BHP is active, nickel-copper near Whim Creek in a partnership of Texasgulf and Agnew-Clough, and the Mt. Mulgrave wolfram deposit of Union Carbide with Minefields.

Griffith Coal signed a long-term A\$700m contract just before Christmas to sell steam coal to the State Energy Commission and Western Collieries has a similar deal on the way. Mallina is well advanced with plans for developing properties of diatomite (a filter) and attapulgite (an absorbent clay). Engelhard has taken over as operator from Gold Fields on the Gabbin-Koolin deposit. But the Agnew-Clough vanadium mine, 90km west of Perth, is the only new mining development underway, a modest A\$5m operation currently letting contracts.

The tempo of the coming year will depend ultimately on the state of the metals markets. However, Western Australia, reacting to the sometimes hazardous development rush that began in the mid-1960s, has put its own house in order. The portfolio of development projects that have been working their way through the computer, without managing to get much farther, looks ripe than it has for several years. The oil companies' willingness to take the risks that hard-rock miners can no longer afford is the most likely reason for the next wave of projects being taken off the back burner.

Don Lipscombe

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# Diamonds enjoy a boom

PERHAPS THE best proof that optimism has returned to the West is in the diamond search and share boom which struck the state and the nation, last year, and is still in full swing.

It is not (as small investors will be relieved to hear), on a par with the nickel boom. But while every mining boom has a basis in fact, they all need faith and hope to make glamour from the essentially mundane.

There is nothing mundane about diamonds, of course. Commercial finds are rare and (to the joy of the speculative claim pegger) almost totally unpredictable—as unpredictable as the current boom.

It has been known for years that kimberlite formations, the host for diamonds, were found in several parts of Australia, and part of New South Wales. (The similarity of name between a part of Western Australia and the main diamond-producing centre of South Africa appears to be entirely coincidental,

though it cannot have hurt the share prices of companies with claims in the area.)

The existence of diamonds in Australia has been long proven by occasional finds of alluvial stones of gem quality. But the original source rocks of these stones has not been traced.

Companies have been prospecting for diamonds for years in Australia. Those which have been searching persistently include De Beers, through a local subsidiary named Stockdale. It has undertaken a large amount of basic exploration in several parts of Australia.

Selection Trust, the London-based miner which produces diamonds in Ghana and Sierra Leone, started looking for diamonds in Australia back in the late 1950s. It actually abandoned the diamond search in 1975, preferring to concentrate on base metals—it has substantial nickel interests in Western Australia, including 60 per cent of the Agnew nickel project.

However, Selection Trust has

now returned to diamond search with a vengeance and, in terms of the Kimberley search, is probably now second only to the group which started the rush—the Ashton group, led by CRA.

The group's heavy pegging activities and subsequent announcement that it had found some diamonds produced not just a rush to peg but also a rush to buy any shares in any companies which might be sitting on mineral claims in that area.

Exploration companies which had been mostly dormant since the nickel boom rushed out to acquire claims which they hoped would catch the eye of larger companies with real money to invest in the very expensive business of intensive diamond search.

One company which had already been fortunate was Northern Mining which has a stake in the Ashton group areas. Its price zoomed from 28 cents to \$1.90.

Even more dramatic was Carr

Boyd Minerals—a name out of the previous boom—which bounced from 3 cents to 44 cents. Its status was boosted by the interest of Selection Trust which has farmed into Carr Boyd areas.

Late last year also saw the float of another company to which Selection Trust has linked itself—Samantha Exploration.

But the star turn has been Ashton itself. The Ashton group, in fact, comprises several substantial companies, led by CRA with about 54 per cent. The second largest group interest is held by Malaysian Mining Corporation, the giant Malaysian—Government controlled tin group which is 25 per cent owned by Charter Consolidated (which also owns 25 per cent of Selection Trust and, like De Beers, is part of the Anglo-American Group).

MMC held a 27 per cent stake in the Ashford diamond group. Then, late last year, it sold off 35 per cent to the public (which it acquired when it took over London Tin).

The float not only gave the diamond punters a very attractive speculative counter, it forced some of the search activity out into the open as Ashton must make periodic reports to the Stock Exchange on the progress of its searches and the results of its detailed sampling.

## Formations

The CRA / Ashton success seems to have been based on improved methods for identifying promising kimberlite formations. The group has discovered 26 kimberlite pipes in the Kimberley. Few kimberlite pipes contain diamonds and fewer still diamonds in sufficient quantity or—more importantly—in gem quality, to make them economic. But Ashton has found some gem quality stones as well as quantities of industrial stones.

In terms of carats per thousand tons of earth treated, the yields from pilot sampling have not yet been sufficient to be commercially viable. But the group's confidence that it may be able to prove commercial worth is indicated by its decision to spend A\$6m on a treatment plant.

Meanwhile, the Pilbara has become a prime market for innovative ideas in mine financing, development and management. It has a good track record for production and one that is continually improving. The system of what is virtually cost-plus pricing, as well as an undertaking that the dominant Japanese market share will be maintained when the recession ends, promise a strong comeback. After the strange hiatus is passed, the Pilbara miners should emerge leaner, more efficient and considerably more profitable.

Goldsworthy at Mt. Goldsworthy and Shay Gap (exporting through Port Hedland), Mt. Newman at Mt. Whaleback (Port Hedland), Hamersley at Mt. Tom Price and Paraburdoo (Dampier) and Robe River at Pannawonica (Cape Lambert) started the Pilbara ball rolling in spectacular style. Government development maps confidently carried a new set of names—Marandoo, Marillana, Rhodes Ridge, McCamey's

Don Lipscombe

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P.B.

# Pilbara picks up

THE 1960s ended late in the Pilbara. Until the Japanese steel slump turned 10 years of explosive growth into two years of cutbacks Western Australia's iron region was like a time capsule that seemed to have passed by, allowing the euphoria of boom to persist long after it had dissipated elsewhere. The per capita level of strikes was the highest in the country, the young, isolated and intensely self-possessed population clinging to its prosperity; and the aura of limitless growth filled the horizon. The Pilbara was the last place in Australia where the exponential J-curve stayed fashionable.

Scars  
The Pilbara even managed to carry the scars of boom and make them appear a badge of merit that said the good old days were here to stay. Unable to afford development of new mines in such a high-cost location, the Mt. Newman and Hamersley groups were forced to bypass high-grade ore a few miles from their established mines and instead to re-treat their stockpiled overburden so that they could exploit the towns and railroads paid for in pre-oil crisis money. Only now are the last contracts from these heavy media separation plants working their way out of the now-empty pipelines that have sustained draughtsmen, engineers and builders and

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## WESTERN AUSTRALIA IV

## Big interest in petroleum sector

TWO of the most notable benchmarks in Western Australia's 150-year history last year in the petroleum industry.

The Woodside group will decide around September whether or not it can proceed with the soon North West Shelf natural gas liquefaction project. And drilling starts about March on the Exmouth Plateau, where success would drop world sea-based activity on the doorstep of a community of little more than a million people—and cost a further \$300m. Although anticipation of petroleum-based prosperity has been built into most business decisions through the 1970s, either development would have profound implications.

According to one's standpoint, the Australian west coast oil boom is either three years old or about to start. Three years ago the oil industry recognised the significance of federal policy decisions being switched from threatening to welcoming, making the risks of deepwater wildcating worth taking. During 1977, Exmouth Plateau blocks were opened for bids and allocated. Last year the first tangible boom symptoms appeared—severe seismic surveying bottlenecks and an inflow of service industry people to Perth, making it Australia's oil industry capital.

This year comes the first big wave of drilling. And perhaps for the first time the man in the street will start to realise there's an oil boom coming to town.

## Recognition

At the same time, Mr. W. A. Average is starting to recognise that the radical restructuring that has taken place. To him, the oil industry means Wapet and, more recently, Woodside.

Wapet made the first strike in 1959, had the 7,700-mile coastline and 1m square mile state pretty much to itself until Woodside came along under Burman's umbrella in 1967, and has the only two commercially producing fields, oil from Barrow Island on the North West Shelf and gas from Dongara 200 miles north of Perth. Wapet partners are Australia's Ampol Exploration, Shell, Standard of California and Texaco.

But suddenly Wapet has slipped to 13th on the schedule of offshore drilling commitments, behind companies like Esso, Phillips and Getty and such totally unfamiliar names as Canada North West Land and Hudbay, both from Canada, and newly-formed local companies Oberon and Pelsart.

With the carrot of a revived

All except Esso (one previous well) are set to have drilled off the west coast. The list is dominated by the four Exmouth Plateau operators, Esso, Woodside, Phillips and Hudbay, which between them have undertaken to drill 34 wells costing \$23m over the next five years—nearly half the offshore total.

Exmouth Plateau, regarded as the most promising but demanding oil prospects in the world, is expected to set world deep-drilling records this year.

Esso with BHP have the two plum blocks of the five (each "block") in about half as big again as Wales) and two-thirds of the total commitment. Mr. Ken Richards, Esso Australia's director and exploration manager, believes Western Australia holds the long-term future of Australia's oil potential, although he heads work in Bass Strait which produces nearly two-thirds of the nation's oil requirements.

Exmouth Plateau's huge structures and thick sediments hold out the promise of fields in the Brent league. But only oil drilling will tell and, even then, technology to get the oil out from such water depths is yet to have been developed.

Geologists believe Exmouth Plateau separated from continental Australia during the process of the super-continent of "Gondwanaland" breaking up—continental drift theory. So the same biological and geological forces have been at work on it as on the heavily faulted North West Shelf nearby, where 18 trillion cubic feet of natural gas has already been indicated.

But the Plateau structures are much bigger, and seismology suggests sediments up to 15,000 ft thick. Explorers would have to walk away from a middle-sized oilfield or a huge gasfield. A big oilfield out there would cost \$3bn to develop.

While Exmouth Plateau commands most of the cash and glamour, and with none of the disappointments so far, conventional exploration has recovered sharply from the dour days of the federal Labour regime when Australian oil prices one-fifth of world levels plus the fear of nationalisation created an exodus of capital and skills that Australia is still paying for.

Recovery traces back directly to federal policy. Urged by Sir Charles Court and the oil industry lobby, Mr. Malcolm Fraser's government accepted the view that a crippling oil import bill was ahead unless explorers were promised world prices and the taxation and incentives stripped under Labour were restored.

With the carrot of a revived

North West Shelf project before it, Canberra started by bolstering offshore oil concessions. As a result, well commitments off the west coast rose from two in fiscal 1977 to 12 the following year and 18 this fiscal year. The upswing has continued.

In 1977, 40 companies started looking offshore on 14 new blocks thrown open; last year there were 22 blocks and a total of 37 companies, 22 of them newcomers.

Survivors of the Poseidon nickel boom that was at a frenzy exactly 10 years ago have moved in to take advantage of the entrepreneurial potential as well as the tax benefits to their shareholders that they lost under Labour in the mineral prospecting business. (Exploration expenditure was a tax deduction until scandals and socialism stamped it out.) Only in offshore oil exploration is there a tax incentive for speculation, although lobbying has stepped up for onshore oil exploration to get the same favoured treatment.

This has encouraged 20 Australian listed resources companies to become involved offshore so far: Woodside, BHP, Esso, Ampol, Conoco, Hill and Western Queen to this list. In their traditional new year messages, many stockbrokers have been plumping for oil stocks in 1978.

Applications in hand would add Carr Boyd, Conex, Hill and Western Queen to this list. In their traditional new year messages, many stockbrokers have been plumping for oil stocks in 1978.

Then there are the stresses of management structure made up of an awkward hierarchy alternating Shell and BHP personnel, working in the goldfish-bowl environment of a

MIM, Australian Oil and Gas (the four Australian partners on the Exmouth Plateau), AAR, Alkane, Ampol Exploration, Bridge, Cultus Pacific, Endeavour, Geometrics, Haoma, Lennard, Magnet, Offshore, Outer, Spargos, Target, Timor and Western Mining.

Planning office, in a city hungry for work, for the state's biggest ever job, the LNG project.

Onshore, exploration has been slow. However, several companies, including Amax and Esso, are assessing seismic from surveys in the Kimberley region in the far north where diamond prospectors have been dotting the bush.

Oil men are following up Exmouth limestone reefs of the kind that have proved prolific oil producers in Canada. Indeed, Canada North West Land proposes to drill the reef structures offshore in one of its blocks.

During the past few months, a series of oil and gas strikes have been reported from that amorphous area beyond the Neahbar Plain that Western Australians lump together as "the eastern states."

These discoveries can be rationalised by the fact that the same political and economic forces at work in the West, where effort focusses offshore, move through the system more quickly onshore or in less daunting locations such as Bass Strait. The longer lead-times and longer wait will be compensated by discoveries which, like everything Western Australian, will be bigger.

Thus, eastern states' oil strikes are merely unexpectedly exciting minor tournaments; clearly, the west coast is the centre court.

By the same token, Perth businessmen and dealers hard to take and would choke on the rare diet of unmitigated disappointment.

After such a long build-up of politically motivated enthusiasm, thumbs-down on LNG and a series of duds on the Exmouth Plateau would shatter confidence. Hence, an ambivalence within the business community, caught between expectation of a boom and fear of a slump.

Preaching the gear-up-and-miss-out philosophy, Sir Charles Court sums it up when he warns: "When the whistle blows, the game will be fast and furious."

But like oil geologists, people with their money on it have learned to hope for the best, but allow for the worst—and Western Australia's petroleum industry will be monitored with intense interest over the next few months to see which it will be.

D.L.

## UNIONISTS FLEX THEIR MUSCLES OVER DRILLING RIGS

BY ABOUT now, the Sedco 472 should have been positioning herself dynamically to start Australia's most dramatic petroleum exploration programme. She isn't.

For instead of heading for Australia's north west coast, Sedco 472 went instead to the Gulf of Mexico, frightened off by the demands of Australia's militant maritime unionists who want the right to man these sophisticated semi-submersible drilling rigs; they settle themselves on site by multiple propellers rather than the conventional anchors that would be impracticable in such deep water.

This scope for industrial trouble is the least publicised aspect of the incipient oil boom, but one most discussed by oil men from behind their hands. Before the Japanese steel recession, the Pilbara iron industry was the source of capitalists' best anecdotes about what vandals the unionists had become—gargantuan tankers piling-up offshore, at hideous expense, because of a strike that began when there were no tooth-

picks with the morning-tea, and things like that.

The whole of Western Australia's resources-based system rests in the shadow of specific threats that things will be made harder for the employer the more the economic tempo recovers. This has been largely academic except in the kind of industrial influence oil can generate.

So the petroleum industry, with its esoteric issues, penchant for secrecy, and costs that provide tremendous leverage, has given unionists a rare environment for flexing their muscles.

Indeed with petroleum it wasn't even necessary for recovery to have begun. The longest luncheon of the slump (at a time when the number of rigs working the entire Australia coast had fallen to one) was with the owner of a vessel that finally had work after months of idleness that had nearly crippled his company. After running through a litany of nightmarish frustrations, he explained that she was allowed to sail only after the skipper had given up his quarters to

a crew member... symbolic of where the real power resides. To rub salt into his wounds, the owner had been gagged by the oil company operator that patiently and silently awaited the outcome of the little game; both operator and contractor feared subsequent delays if the unionists were exposed.

Which leads back to Sedco 472. Esso is not committed to start drilling until late in the March quarter and has never formally announced that the rig would be on site in early January. This leaked out when contracts were let for services—and even then companies were inhibited about discussing publicly what they spoke of privately with great pride.

Because the early start wasn't announced it hasn't proved prudent to comment on the forced delay, even under persistent questioning. So, despite the grazed skin on the school bully's knuckles, the oil industry's bloodied eye was caused by an accident fatal fall.

## Largest-ever project for gas industry

THE HOPE has been frustrated for so long that no one now dare voice it too loudly—even in ever-optimistic Western Australia. But there is every likelihood that this, the state's 150th year, will see a start on its biggest ever project—development of the gas reserves of the North West Shelf, 130 kilometres off the coast from Dampier.

By about September, the North West Shelf Joint Venture, the incorporated consortium which links the partners in the development, should have done all the necessary detailed studies, and hold letters of intent from liquefied natural gas (LNG) buyers, for the green light to be given. Between then and about the end of 1984, A\$2.5bn-A\$3bn (\$1.4bn-\$1.7bn) will be spent on production platforms, offshore and onshore pipelines, treatment plants and—the biggest single item—ships to transport the gas to the markets. In addition, the Western Australia State Energy Commission, a government body, will spend upwards of A\$400m on a pipeline to feed North West Shelf gas into the Perth area 1,500 kilometres away.

Oil and gas discoveries usually take longer to delineate and develop than most people, and even the companies involved expect. But the North West Shelf and Western Australia have been particularly unfortunate. The first major North West Shelf gas discovery was back in 1971. Further finds were soon made and Woodside-Burman Oil NL, which had a 50 per cent interest in the venture, became one of Australia's most highly-capitalised and most traded public companies. By the end of 1973 it was apparent that there was sufficient gas to supply Western Australia and support on LNG export operations of economic size.

But instead of speeding up the project, the great oil and gas price rises of 1973-74 indirectly snuffed the development. It became the subject of contention with the federal government in Canberra, and was for a while submerged by the high tide of mineral nationalism. It was strongly argued that the gas should be kept for use in energy-short Australia. Canberra talked of grandiose but totally uneconomic schemes for a national pipeline grid. At the same time the federal and state governments became locked in constitutional battle over which one of them controlled offshore mineral rights. As a result development work on the shelf came almost to a halt.

LNG is not an especially popular fuel among energy users because of the huge capital costs of liquefaction plants and ships, and the lack of flexibility in volume or sources of supply. But Japan needs non-polluting fuels and the U.S. needs gas to feed into its huge gas grid.

Japanese energy users are

probable rather than a definite source. The Japanese had some bargaining leverage in that Western Australia was not the only possible source for a major supply contract, but the options for the Japanese are looking singularly unattractive. They are worried whether they will see the 2.5m tons a year of which they are supposed to receive from Iran starting in late 1982.

At best, plant construction in Iran will have been delayed by the riots and strikes. Iran has also reminded all buyers of LNG and the banks and companies which finance LNG projects that political stability must be regarded as a critical factor in making long-term financial and purchase commitments. Australia may be strike-prone, but it is not revolution-prone. From the Japanese viewpoint it is probably easily the most stable new source of LNG. It has not passed without notice, either that Australia is not a member of OPEC and as a net oil importer is not interested in pushing up its energy prices.

Serious activity got underway again in 1976 with triangular discussions involving the consortium and the state and federal governments. Government accepted the need for LNG exports to provide the necessary base load to make the project viable. Without that, the Western Australia market could not be supplied in the foreseeable future. By August 1977, a package of conditions for development had been hammered out and the consortium proceeded with a A\$50m detailed project definition which is now nearing completion.

## Ownership

During the hiatus a major change took place in the project's ownership. Burman Oil, which was facing a financial crisis, sold its stake in Woodside-Burman to BHP. Ownership of the venture is now complete but it boils down to: Shell, BHP (which together have 43 per cent), the Australian public (through quoted Woodside Petroleum Limited, the two other interests, each with 16 per cent, are California Asiatic and EP).

Optimism about the project has been gathering momentum since agreement was reached with the state and federal governments and the consortium embarked on its A\$50m detailed study. But the decision to go ahead seems to have been clinched by recent events in Iran.

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It is not known what price the State Energy Commission will pay for its supplies. Piping the gas to Perth will be expensive so it is likely to be only a little cheaper than alternative fuels. But if gas in quantity were in demand in the Pilbara a producer should be able to sell it locally for not very much more than half the landed price in Japan.

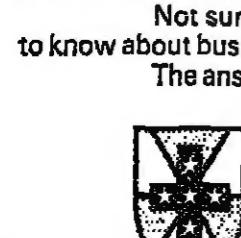
## Availability

It is expected that gas available in Perth will be only slightly cheaper than alternative fuels. But availability of supply should be a boost to industry—shortage of gas from the dwindling Dongara field has limited its supply to Perth's industrial users and they have been forced to use costly electricity or oil.

By contracting to buy roughly one-third of North West Shelf output, the State Energy Commission has made an act of faith in the growth of gas-based industry. It is banking on demand in the Perth region rapidly building up to 300 cubic metres a day, compared with only 80m at present. One sure buyer is a new Alchimia plant at Wagerup, but if demand does not materialise the commission has a safety valve in that it could convert a power station from oil to gas firing.

However, the commission's commitment to gas is indicative of the significance that is attached to onshore from the North West Shelf. Meanwhile, millions of dollars are going to be spent locally on the project's construction. The ships and the liquefaction plant will all be imported, so, probably, will the production platforms and pipe. But even if only a relatively small part of that A\$300m is spent in Western Australia on construction, rig services, supplies and ancillaries, it will go a long way in a state of only 1.2m people.

P.B.



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دكتار عبد العزiz

A GOOD season and a firm outlook for most Western Australian farm produce has brought a resurgence of confidence in the state's farming industry that, in many ways, is reminiscent of the land boom days of the 1960s.

Both 1976 and 1977 were years of drought or, at best, below-average rainfall over most of Western Australia's farmlands.

Across the board productivity was slashed, stock numbers depleted—with the sheep flock down 5m to less than 30m and cattle numbers dropping 400,000—and overall rural income was reduced by at least \$400m.

But farmers' problems have not been confined to poor seasonal conditions.

They have seen their political bastion, the Country Party, somersaulted by division and its already declining influence dealt a further severe blow.

A cyclone, named Alby, defied the normal habit and swept out of the northern tropics to inflict widespread damage and soil erosion over much of the state's southern farming belt.

When industrial strife threatened to halt the lucrative export trade in live sheep to the Middle East, farmers in a dramatic show of strength took to the wharves and loaded the sheep in defiance of the unions.

Farmers have also seen a major outlet for their lamb wrecked, at least temporarily, by the strife in Iran.

But these problems have been totally overshadowed in the second half of 1978 by a return to a good season in most farming

## Alumina processing

ALUMINA IS playing a big part in Western Australia's scenario for recovery. South of Perth, two new refineries are on the way; in the far north another is planned as part of an enormous bauxite-based development. These will involve \$1bn in mid-term investment, at least as much again longer term. But the price is a trade-off at several levels, and on the political plane, gathering clouds challenge the whole concept of growth that has made Western Australia a force in the world's resources industry over the past 20 years.

Alcoa of Australia operates two alumina refineries and has started work on a third, at Wagerup; all three locations are within 140 km of Perth in the more heavily populated southwest. A further 80 km south, at Worsley, just out of the coal-mining town of Collie, the Alwest group led by Reynolds Metals is proposing a plant to produce initially an annual 1m tonnes of alumina, five times Worsley's start-up output.

The other project centres on the Mitchell Plateau, on the Kimberley coast, where Alumar holds title to bauxite reserves ultimately depicted as the basis for a total resources development. This would involve a bauxite mine, alumina refinery and perhaps aluminium smelter, fuelled by indigenous petroleum or even tidal power. But because the population of this Tasmania-sized block of country is only about 16,000, many of them Aborigines, a new infrastructure would have to be created, its costs shared with ventures to produce and process forestry, fisheries and farming products.

At least that is how Mr. Ian MacGregor regarded the scheme as chairman and chief executive of Alumina partner, Amax—virtually the genesis of a whole new region. Since then mining has lost its euphoria and alumina its impressive growth rate. The billion-dollar Mitchell Plateau dream is being kept alive by the mundane expedient of trying to get the cash flowing by selling high-grade bauxite for refractory brick— and even this is proving harder than expected.

Less dramatically, the alumina projects south of Perth have been suffering their own frustrations. Worsley has been edging forward since 1962. In 1969 BHP and Mr. Rupert Murdoch's News formed Alwest and introduced Reynolds. There was an attempt two years ago to push Alcoa and Reynolds together to satisfy their demand for alumina using Alcoa's bauxite reserves. Anaconda has been in and out of the Alwest equity negotiations. And partners at this stage are Reynolds, Billiton, and Kobe Steel, with BHP expected to take up the required Australian equity, although this implies a commitment to the production of alumina metal; the return on alumina is considered too low to justify investment, and profitability improves sharply in an integrated ore-to-metal network.

Alcoa produces about one-eighth of the world's alumina, an annual 3.4m tonnes, from its Kwinana and Pinjarra plants. Western Australian operations began after Western Mining introduced the low-grade Darling Range bauxite deposits to the Alumina Company of America in 1961, retaining 49 per cent for itself and its Collins House stablemates, BH South and North BH.

## Recovery in farming

districts of Western Australia.

Quite suddenly the depression and stagnation evident in many areas has been lifted and the farmers are looking to the immediate future in expectation of considerably improved re-

turns.

For most farmers of Western Australia it has been a happy Christmas period as they harvest what is expected to be the best wheat crop in the state's history and see in the media a series of bullish predictions about the outlook for other major products like wool and beef.

The present wheat harvest will immediately inject about \$315m into the rural economy with a first advance payment of \$75 a tonne on a total yield estimated at 4.2m tonnes.

The wheat harvest is a most important if volatile income factor in the West Australian economy.

In the past five years the gross value of the crop has fluctuated violently—from \$103m in 1972-73 to \$249m in the next year. Then it went back down to \$361m, up to \$427m in 1975-76, only to move way down again to \$290m in 1976-77. Fluctuating prices have been one cause of this movement; but seasonal variation has been the dominating factor.

Such seasonal variation is not

in keeping with the long-term trend in Western Australia, normally an area of consistent and reliable winter rainfall.

Despite the massive mineral developments of the 1960s and 1970s, there is a strong argument that says that rural industry remains Western Australia's most important income-earner in terms of general community benefit.

In gross value terms there is little between agriculture and mining, both earning the state around \$1.100m annually, but as opposed to mining the state's agriculture is very largely in the hands of Western Australians and its earnings flow directly back into the local community.

The imminent boost in rural incomes will therefore be felt right through the Western Australian economy and, more particularly, in industries servicing agriculture. This applies especially to such sectors as farm machinery manufacturers who will receive a much-needed fillip as farmers take on capital expenditures deferred in previous years.

The more confident outlook of Western Australian farmers is in no way better exemplified than by the renewed clamour for farmland.

While the farmland price movements in some areas are

reminiscent of the halcyon days of the 1960s, there is a lot that is different about the situation today.

The demand is not being influenced to any major degree by overseas, interstate or city-based investors. It is the existing full-time farmer who is at the forefront of the buying demand.

The land most keenly sought

and involved in bringing such land into productivity are such that it is no longer feasible to settle new farmers in these areas.

It is far more likely that if new areas are to be developed it will be by established farmers seeking to expand their holdings.

The state's cattle industry, in

the doldrums for some years, is enjoying improving returns.

Prices for some types of beef have doubled in the past 12 months and the firming trend is predicted to continue in 1979, under the impact of rapidly improving export conditions.

Australia already has a record beef export quota to America of 366,000 tonnes for 1979 and the quota could go even higher.

It would be no surprise to see beef prices firm another 30 to 50 per cent over the year.

The sheep industry is stable and profitable, with wool prices maintaining good levels and strong demand for Merino type lambs for meat, and for sheep wethers.

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### Tariff

The solid situation of the wool industry is reflected in the Stid Merino industry, with breeders meeting a strong demand for rams and ewes.

The Australian Bureau of Agricultural Economics has predicted a 10 per cent average increase in wool prices over the next 12 months. This was for the good news that the U.S. import tariff on Australian wool would be cut 80 per cent.

Returns to the state's coarse grains producers are being affected by a general world oversupply situation, but prices in the coming year should at least be on a par with the last 12 months.

Prospects are even looking brighter for the Ord River irrigation scheme in the far north till now a white elephant to enormous proportion and enormous cost.

Incongruously, the latest hope of the scheme is rice, one of the first crops grown down on the Ord some 16 years ago and rejected not long after as "an economic failure."

But with new varieties and good recent yields, hopes are high for large scale commercial plantings from now on. How ever this will depend largely on development of outlets other than the limited local market.

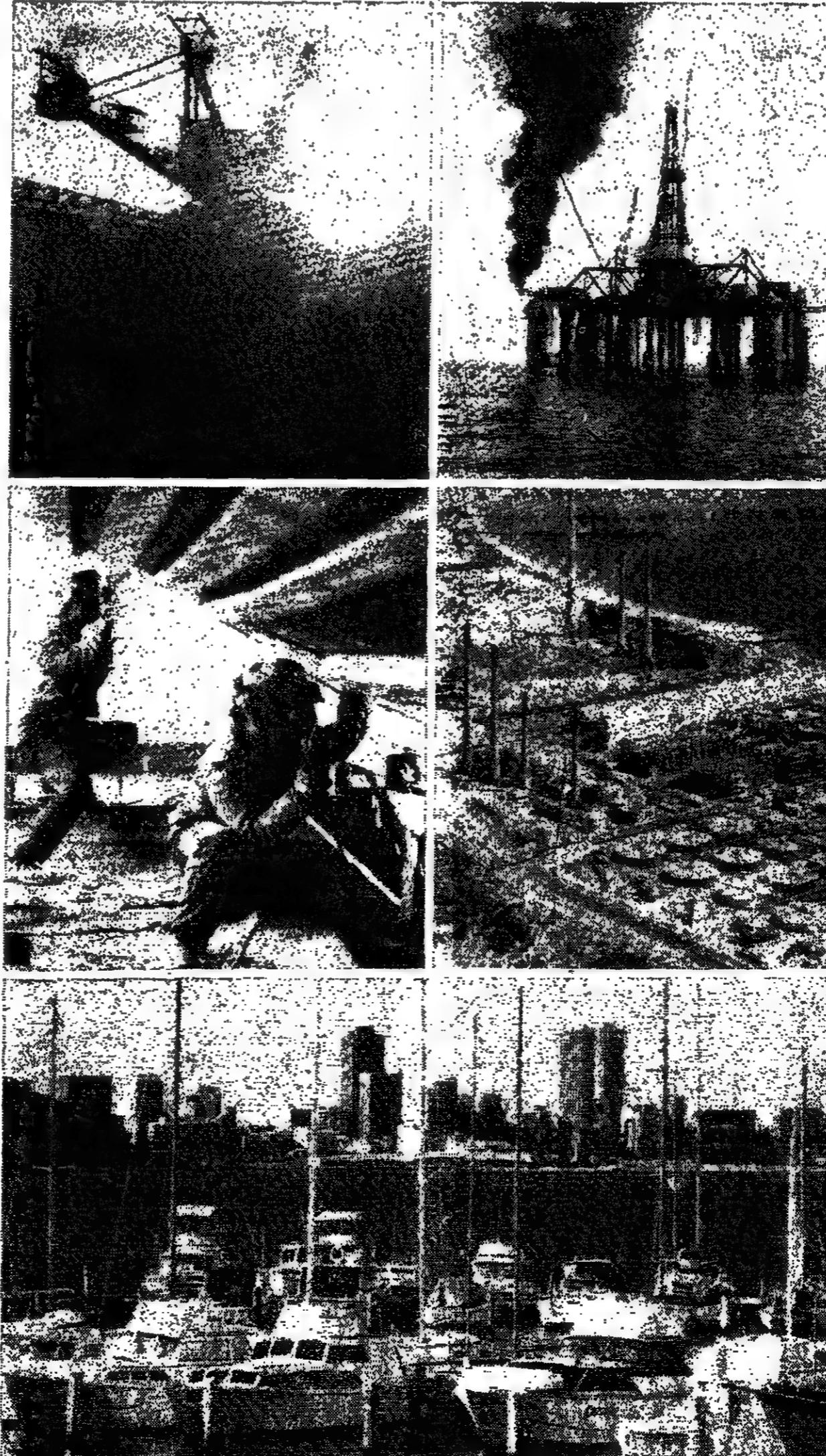
Since rice was first rejected as a commercial proposition, a host of different crops have been held up as the economic salvation of the scheme, but one after the other they have fallen by the wayside either because of pests, market turnabout or simply because of the forces working against the production of agricultural products in a high cost, underserviced environment remote from the market place.

Today, however, prospects for crops like rice, sugar, sunflowers, seeds and peanuts are hopeful though a lot more than prospects is needed before the widely held scepticism about the scheme will begin to disappear.

C. W. Quin

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Australia's largest ever resource development project is entering its final planning stages—the \$3000M North West Shelf gas fields.

Huge as it is, the natural gas project is only one of several projects that will take place during the 1980's. A further \$7000M will be invested in iron ore, alumina, nickel, uranium, coal, mineral sands, solar salt—and oil.

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Western Australia  
Telephone 325 0471. Telex AA93780  
OR.

Agent General for Western Australia,  
115 Strand, London WC2R 0AJ, England  
Telephone 01-240 2881. Telex 25595.

DEPARTMENT OF INDUSTRIAL DEVELOPMENT  
WESTERN AUSTRALIA





## THE MANAGEMENT PAGE

مکانیکی

EDITED BY CHRISTOPHER LORENZ

WHENEVER an oil company displays an inclination to diversify from its mainstream business, it is likely to attract considerable attention. Can anyone forget that one day these twentieth century 'megaliths' will run out of their staple raw material?

Shell's cautious step into consumer products has been a discreet move. Temana, the wholly owned subsidiary concentrating on consumer products, has the not inconsequential worldwide turnover of around £100m. Of course, by Shell's standards (turnover £28.5m) it is a tiddler but one day it will be a material part of the business, according to the hopes of Temana's managing director, Jan Siechte.

Temana's conception dates back to 1972 when an internal Shell study team was looking at consumer products. The actual decision to set up a self-contained subsidiary consumer product company was taken in October 1973 and Temana was born early in the following year.

It is hard to think of a worse time to try and assail the consumer market when the oil crisis was at its height. Consumer spending was of course sharply down but in addition the whole strategy for breaking into established markets needed to be rethought.

Temana had to tear up the plans by which it had come into existence and start again. Before 1973 it was possible to introduce a new product into an established market; even if there were already a number of competitors, it would still find shelf space in the supermarkets.

After the oil crisis, supermarkets tended to throw out

## Shell: out to crack the consumer market

BY JASON CRISP



Jan Siechte: Temana's managing director

brands in order to expand product ranges and use shelf space more. "When Temana started the only way to get into a market was to have a product which was perceived to have an advantage over the competition," notes Jan Siechte.

In spite of the inopportune timing of its launch, Temana did not have completely cold start. Apart from enjoying the obvious benefits of financial backing from the parent company and its extensive research facilities it inherited two existing products already being produced by Shell.

One was the Vapona range of domestic insecticides, based round a flykiller strip, which lasted several months. Vapona was a spin off idea from Shell's knowledge of "slow release technology", after failing to interest any of the companies in the domestic insecticide market. Shell launched the product itself.

The other main product Temana inherited was the Teepol range of detergents which are sold to restaurant chains, canteens and other "institutional" caterers.

Although the company was given a flying start Siechte boasts that it has trebled its turnover between 1974 and 1978.

Temana started with an enormous degree of ignorance compared with the opposition, says Siechte, who did not join

the subsidiary himself until 1976. Nonetheless, he feels it had three advantages over its competitors. First, it was small and flexible, second, it had the back-up facilities and resources of a very large company when it came to developing a new product. And the third advantage was the quality of its staff, he says.

Although Temana has a high level of autonomy it is dependent on many of Shell's considerable resources, it uses Shell's research facilities, and also its legal, insurance and tax services. The transactions are conducted, however, on an arms length basis.

Since it was set up Temana's growth has exceeded 25 per cent per annum, according to Siechte, a rate which he hopes to sustain for anything between another three and five years. Growth, at the moment, is self-financed and the financial parameters set by Shell are not a constraint. Indeed, Siechte says that the parent company is far more interested in seeing it develop as quickly and as sensibly as it can rather than in profitability. He therefore has no hard and fast figure for return on capital with which he has to adhere.

Temana's autonomy is such that the Board, made up of a committee of senior Shell executives, meets only three times a year. At these meetings per-

formance is appraised, budgets set and a general planning review made.

Temana recruited from outside Shell and sought mainly marketing personnel—the still not available in the parent company.

What surprised Siechte was the ability of Temana to attract "better than average" staff in spite of its inherent disadvantages—the company was an unknown quantity and as a newcomer to the market it made the job notably less secure than with an established competitor.

The attractions are twofold.

First, the challenge is much

greater as new ground has to be broken and, second, achievements are more obvious, and as it is a fast expanding company, new opportunities arise quicker.

The company's strategy has not been to tackle the established giants like Unilever and Procter and Gamble head on.

Although one of the premises which has survived from the original study group's thinking is that to make profits you must plan one day to hold a dominant market position. Ideally you

create your own market.

Temana has therefore opted

for specialised products where

the consumer needs them and only one-quarter are new inven-

over but a high added value. Household insecticide, Vapona, is a typical example—it is probably only bought for a home at most three or four times a year. Shell's entry into consumer products then, is as a small, growing company winning its way into specialised markets rather than as an oil giant tackling the consumer companies head on.

Temana's successful new prod-

uct complies with this theory.

Airbal, a slow release air

freshener—nobody could accuse

Shell of going for glamour products

—was an innovation in the

airfreshener market, and uses the same technology as Vapona. Rivaling the air

freshener sprays, which can be

rather overpowering, according

to Siechte, the slow release Air

bal was able to carve its own

niche in the market.

The lesson learnt, according

to Siechte, was not to bite off

more than it could chew at the

various stages of development.

There have been two

significant but small acquisitions

in Temana's brief history.

The first was Bees, which is in

garden seeds, in 1974.

The two attractions for Temana were that

it added new products to its

range and also provided an im-

mediate entry into the garden

market since it came from the

original study group.

The second stage, which will last

between five and ten years, will

be developing the capabilities

and skills of the company.

The final stage is its growth

into a significant part of Shell.

"I think Temana will become

material, accounting for 10 per

cent of the group's turnover in about

25 years," says Siechte.

Temana products to institutional caterers.

Temana does not have its own production capacity, although this is unlikely to remain so for ever. At present overcapacity in the industry makes it economic to contract out manufacture to either Shell subsidiaries or to third parties. Siechte believes that it won't be a very big jump into production as the processes are "fairly simple" mixing, filling and injection moulding."

This year Temana plans to test market three new consumer products and one for its catering side. Siechte says that only one in three test marketing attempts, throughout the industry, ever succeed. The hope is, therefore, that at the end of the year Temana will have one new consumer product.

Temana's relevance to Shell has to be seen in the fairly long term. The skills it is gaining in consumer marketing may soon be applied to the selling of non-automotive products in filling stations.

Siechte views the company's development in stages. The first five years have been spent learning the business. "We can say yes, we have done this reasonably well although the infrastructure is still vulnerable." The second stage, which will last between five and ten years, will be developing the capabilities and skills of the company.

The final stage is its growth into a significant part of Shell. "I think Temana will become material, accounting for 10 per cent of the group's turnover in about 25 years," says Siechte.

mistake and punctured twice by accident, as the other lobe was innocent of bore-holes. I was told most scathingly that this was the latest fashion. Fingernail, particularly since I had to send the girl to hospital where they had to use X-ray to locate the missing sleeper.

Injuries from car accidents, varying from serious to small but painful such as "husband slammed door on wife's finger" are common. Boxing injuries are rare but newer crazes bring their toll. One entry is "mentioning: 'Six teeth kicked out in Kung Fu.' The sufferer was a young boxer—and it was the instructor!"

Sport of many kinds brings a variety of injuries to executives and those working for them: in me it brings a hard Monday's work. In the next article I will discuss some aspects with particular reference to games played with racquets, for they are regular all-rounders.

## Diary of forthcoming business courses

The Effective Executive Director, Surrey, March 13-16. Details from Eurotech Management Development Service, PO Box 26, Camberley, Surrey, GU16 5HR.

Matrix Management, Brunel University, February 20-23. Fee £175. Details from The Secretary, Management Programme, Brunel University, Uxbridge, Middlesex, UB8 3PH.

Senior Executives' Finance Course, Ilkley, West Yorkshire, March 6-8. Fee £245. Details from Programme Director, London EC4V 4DD.

## French steel shake-up

THE FRENCH special steel industry will soon receive the same purgative treatment as the general steel producers, according to the Manufacturers' Association, writes Terry Dods-worth.

The association's statement suggests that plans are well advanced for reorganising the special steels industry, after the restructuring of the general steel sector.

It is generally assumed in the industry that special steel-making facilities will be regrouped. The main special steels producers are Creusot-Loire and Ugine Acier.

## EXECUTIVE HEALTH

## The hazardous games that people play



pub collided with a bald-headed man who was similarly engaged, and suffered concussion and a semi-lunar laceration." Odd, but much easier to treat than the broker who, for some extraordinary reason, got a porcupine "executive toy" lodged up his nose.

## Swollen ear

Less quaint are the many who manage to find sufficient sun to get blistered; and those who suffer from skin allergies from fooling about in the long grass. And I must not omit those who damage themselves in the pursuit of beauty. Infected earlobes following piercing, seem to be on the increase. Recently I revealed a lack of knowledge about modern customs to a young woman who brought a much-swollen ear to me. One gold sleeper was visible, but a little way below was another hole, very infected. I asked her whether the shop had made a

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Tomorrow, you could be asked about the Job Release Scheme.



The Job Release Scheme has been extended until 31 March 1979 and now applies throughout Great Britain.

This Scheme offers men aged 64 and women aged 59 or before 31 March 1979, the chance to stop work up to a year before reaching statutory pensionable age. They'll get £26.50 a week tax-free, and many married people are eligible for £35.

The point is, they can't take advantage of the Scheme without your agreement. And if you do agree to allow them to participate, then you must recruit people from the unemployed register to replace them — though not necessarily for the same jobs.

As a result of this Scheme, your employees have the chance to stop work up to a year early, which may give you the chance to do a bit of promoting. Above all, you'll be able to take on new staff. Doing that means you're also giving a job to someone who's presently unemployed. Employees who wish to take part in the Job Release Scheme must apply by 31 March 1979. There'll be advertising in the national press to tell them about it.

Leaflets with full details of the Job Release Scheme are available from any Employment Office, Jobcentre or Unemployment Benefit Office, or ring Eileen Tingey on 01-214 6403 or 01-214 6684 for more information.

## Job Release Scheme

Department of Employment DE

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March 15, 1979

at Amsterdam-Rotterdam Bank N.V.  
(Central Paying Office)

in Amsterdam

and Banque Générale du Luxembourg S.A.  
in Luxembourg

January 16, 1979.

LOMBARD

# Herr Otto Poehl, corsetier

BY ANTHONY HARRIS

FOLLOWERS of the Wooster have access to a good, liquid interbank market in the country issuing the currency concerned. There is no such thing as a flourishing Euromarket in a currency which is tightly controlled at home.

This is a matter of common experience. The Nixon squeeze caused temporary havoc in the Eurodollar market, and Mr. Healey, whatever his other failures, has had no problems with Eurosterling since he tightened the rules two years ago. The Euro-DM market, on the other hand, has only taken off since the German money supply was allowed to overshoot. The reason is clear enough. Liquidity creation—borrowing long and lending short—is a risky game unless you either have access to large retail deposits (U.S. banks do most of the multiplying in Euros), and so on) or unless the interbank market is both accessible and liquid.

There are two good ways to ensure this. One is to run a monetary policy based solely on domestic aggregates. This means that any drain of funds, whether from the exchanges or into foreign banking markets, is promptly made good.

Another is to "undermine" your currency deliberately, through determination to prevent it going up. Intervention swells the German money supply; in combination with the Bardepot regulations, the main effect is seen in Euromarkets. If furthermore you pursue two contradictory policies—refusing to allow your currency to be used as a reserve currency, but buying in the dollars which flow from reserve switching in the Euromarkets—you ensure that central bank attempts to diversify their reserves are also intermediated through the Bundesbank. These are the current policies of the Bundesbank.

This is partly because they know that it would take only a telephone and a brass plate to set up a new operation beyond the reach of any rules they might devise; but also because many of them are prepared to admit that it is central banks themselves who create the conditions for the growth of Euromarkets. Mr. John Kirbyshire of the Bank of England put it very neatly when he spoke on this perennial subject at a Financial Times conference not long ago. Should central banks be concerned with the operations of Euromarkets? Next time, he suggested, the question might be whether the markets should worry about central supervision.

They should indeed. Central banks first create the conditions in which a Euromarket can exist by imposing market-distorting regulations on their domestic banks—exchange controls and indeed the corset in Britain. Regulation Q and the Fed's refusal to pay interest on reserve assets in the U.S. two-tier markets in Belgium, the Bardepot in Germany, and so on. Unless such restrictions exist, there is no motive to move operations offshore.

This is only half the story, though. If offshore banking, which is essentially secondary banking, is to grow, it must also

## Supervision

The idea that central banks ought to control the apparent creation of liquidity in the Euromarkets has appealed to tidy-minded people for many years. However, central bankers have on the whole limited their interest to purely prudential supervision.

This is partly because they know that it would take only a telephone and a brass plate to set up a new operation beyond the reach of any rules they might devise; but also because many of them are prepared to admit that it is central banks themselves who create the conditions for the growth of Euromarkets. Mr. John Kirbyshire of the Bank of England put it very neatly when he spoke on this perennial subject at a Financial Times conference not long ago. Should central banks be concerned with the operations of Euromarkets? Next time, he suggested, the question might be whether the markets should worry about central supervision.

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# A question of legislative ambiguity

JUDGES ARE prone—not without reason—to be critical of the draftsmanship of Acts of Parliament. But it must be rare indeed for judges to disagree among themselves about whether the statute under judicial scrutiny is as plain as a pikestaff, or whether the words used are ambiguous and capable of alternative meanings. (Judicial disagreements tend to be over which alternative should be preferred.) Yet that was precisely the fate of the case of the woman teacher, aged 61, who complained that she had been unfairly dismissed by a local education authority.

Northam v. Barnet London Borough Council involved the interpretation of a phrase in the recent industrial relations legislation conferring for the first time a right in an employee not to be unfairly dismissed. (Before 1971 an employee was bound by the terms of his contract and if wrongfully dismissed could have brought an action only to receive damages and not to obtain an order or recommendation for reinstatement.)

The legislature, however, excluded employees from that statutory right in a number of situations: the exact words of the statute are cited so as to give the reader a chance to make his own judgment about the extent of such exclusions from that right. The right not to be unfairly dismissed "does not apply to the dismissal of an employee from any employment of your currency, deliberately, through determination to prevent it going up. Intervention swells the German money supply; in combination with the Bardepot regulations, the main effect is seen in Euromarkets. If furthermore you pursue two contradictory policies—refusing to allow your currency to be used as a reserve currency, but buying in the dollars which flow from reserve switching in the Euromarkets—you ensure that central bank attempts to diversify their reserves are also intermediated through the Bundesbank. These are the current policies of the Bundesbank.

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imagine, the privilege of judges or the judicial tribunals." Lord Denning's sharp retort was: "I heard many such words 25 years ago. It is the voice of the strict constructionist. It is the voice of those who go by the letter. It is the voice of those who adopt the strict literal and grammatical construction of the words, heedless of the construction.

When the case came before the Employment Appeal Tribunal, Mr. Justice Kilner Brown (sitting with one lay colleague) said that the words of the statute "are perfectly clear," and that "we cannot see any alternative to the obvious conclusion that there is a double barrier put up against the employee's claim" that there was jurisdiction to decide whether she had been unfairly dismissed.

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This is only half the story, though. If offshore banking, which is essentially secondary banking, is to grow, it must also

either absurd or unjust. The injustice that had led Lord Denning and his brethren in the Court of Appeal to decide in favour of the teacher was the sex discrimination built into the statute by Parliament, as it has done in the field of pensions and employment rights.

The majority in the House of Lords thought that the wording was anything but clear. In upholding the decision of the Court of Appeal, it did not avert to any questions of legislative pur-

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## THE WEEK IN THE COURTS

BY JUSTINIAN

lITERAL method is now completely out of date. In all cases now in the interpretation of statutes we adopt such a construction as will promote the general legislative purpose."

If the courts do nowadays

adopt the teleological approach to the interpretation of statutes, that does not resolve the dispute; views judges hold as to the general legislative purpose behind the draftsmen's statutory language. Lord Diplock, one of the two dissenters in the Lords, rejected the idea that the legislative purpose would have led to a contrary conclusion. The ordinary meaning and grammatical effect of the words did not lead to a result that was

pose so much as decide the case on a preference of two alternative, tenable solutions. Every

thing turned on the word "if."

Was this little word with a "big

meaning the equivalent of "or" in any event," so that in effect one read straight through the paragraph to find three circumstances in which an employee could not claim unfair dismissal on termination of his employment, the three circumstances being (i) the brevity of employment (the 26 weeks qualification); (ii) the passing of the normal retiring age; (iii) the attainment of the age stated (65 for men and 60 for women). The two dissenters, like Mr.

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## THE ARTS

مکان العمل

Orange Tree, Richmond

## The Caucasian Chalk Circle

by B. A. YOUNG

*The Caucasian Chalk Circle* is not so much a play as a series of imitation folk-tales, ending with the chalk-circle trial which Brecht borrowed from the Chinese but which is a variant of the traditional Judgment of Solomon. (Brecht had used it before in a story called *The Augsburg Chalk Circle*. He was not a notably original deviser of plots.) In Grusinia, which is Soviet Georgia, two claimants to the same child are challenged to pull him out of the circle in a tug-of-war. The verdict goes to the woman who stops pulling in case she hurts the child, so illustrating the overall theme of the play, that property belongs to those who make the best use of it.

Sam Walters's production emphasises the folk-like element with his company permanently on stage, seemingly breaking into the narrative as they please—virtually the effect that Brecht required with his Singer, though here music has been all but eliminated. (Opera's music is so horrible we can be specially grateful for this.) Moreover, the parts are not taken by single players, but handed over now and then from one to another.

This effective notion gives us a fresh view of the characters as they reach fresh situations. We have four Grushas, three Azakas, two Simons (and they must forgive me if I do not name them all). This provides the necessary distancing effect: we are being told a story, not ushing the suffering of any real woman. Indeed Mr. Walters makes little attempt to represent reality. His players wear everyday working clothes and there is an irreducible minimum of props, the child Michael being adequately represented by a cushion, the decapitated Governor's head by a ball of red wool. The scene at the dangerous bridge needs only a chair to suggest the heights of the precipice.

Brecht's own opening, where the two peasant communities argue whether a valley should be used for fruit-growing or goat-grazing (a typical example of Brecht's indifference to the real world of workers but after all this is only a folktale), is preceded by a new introduction by James Saunders. Mr. Saunders extends the argument to the case of the Richmond river frontage.

His Richmond folk seem to have a sounder notion of local ecology than the peasants of Azakia; even so these first scenes don't seem to me as relevant as they should be. The cultivation of a valley and the raising of a child are only superficially comparable. Still, Mr. Walters does not cram politics down our throat, even if Brecht does his best; he presents the stories with real narrative charm and humour, and without extraneous songs, banners and constant changes of scene the evening speeds past more quickly than Brecht evenings usually do.

Festival Hall

## Messiaen &amp; Brahms

by DAVID MURRAY

The long London Philharmonic concert on Thursday put Bernard Haitink's strained shoulder at risk, so for one work he relinquished the baton to Gilbert Amy. That was Messiaen's *Le Respecto Recuperacion Mortuorum*, a hectoring fresco which by its measured slowness makes taxing demands on the conductor's bear. Its progress is glacial, but its icy light is reflected in a thousand colours from the sheer wall of woodwind and brass (there are no strings, and all the percussion is metallic); the composer rejoiced understandably at having his first performance in the Sainte-Chapelle and at Chartres.

Festival Hall is unkindly dry for the music, and for some way into the piece the amount of coughing suggested that a good part of the audience had really come for the Brahms later. The brass could hardly sustain the illusion of the technically impossible legato they are asked to produce, and there were distracting scratches from the tam-tams. The unyielding certainty of Amy's beat—and the time balance he secured—kept the music impudent and radiant nonetheless.

Haitink had opened the programme with the "Clock" Symphony of Haydn: a little and gracious performance, too straight-faced to indicate much of the wit Haydn lavished upon the score. There was a consistently soft attack, and a few phrases were sharpened to a point—least of all in the final Vivace, whose bite was entirely harmless. Haitink returned later with Itzhak Perlman, in the Brahms Violin Concerto, and displayed the real breadth of his powers to far greater effect. Without shading his soloist he drew out the strands of the orchestral music with loving warmth, and in the Adagio with remarkable delicacy. It was a reading that might have been destined to refute the familiar charge that Brahms's symphonies

writing is thick and over-doubled.

Upon that glowing accompaniment Perlman spun his solo line with sweet lucidity and unhurried assurance. Apparently conductor and violinist agreed that the Allegro, non troppo should be very unhurried indeed; it was grand and stately, to the point where the bass octave-leaps sounded faintly ponderous, but all so cogently shaped that there was no danger of losing its momentum. Besides, Haitink and Perlman contrived a great curve of rising excitement in the quasi-Hungarian Finale, beginning unusually far back and sweeping irresistibly forward. Only Perlman's unabashed portamento gave one a moment or two of doubt; beyond question the Concerto's dedicatee Joachim used much more still, but in modern terms it is risky—if the orchestral violins are not to indulge in it, the soloist seems to be sugaring his part unnecessarily. Perlman's full-singing tone, tugs at one's sympathies enough without those winsome slurs.

Shakespeare at Stock Exchange

There is an exhibition of costumes from AT&T's *Will Shakespeare* series at the Stock Exchange until February 21 in aid of the Royal Shakespeare Company's Barbican Appeal.

The Barbican Appeal, launched last April by the Shakespeare Theatre Trust to support the work of the RSC in its new permanent London home at Barbican, has so far raised almost £150,000 towards its announced target of £1m.

The Stock Exchange Exhibition is part of the first phase of the appeal which is aimed at 100 firms and organisations in the City of London.



A scene from Act 1 of 'Parsifal' at Bologna

Italian provincial opera

## Nabucco and Parsifal

by WILLIAM WEAVER

Some of Italy's major opera houses are still in trouble. After the Kristallnacht of last summer, when a zealous, ill-advised Minister of Tourism allowed a host of eminent figures from the musical world to be sent to jail, the Fenice in Venice, the San Carlo in Naples, and the Teatro dell'Opera in Rome are, practically comparable. Still, Mr. Walters does not claim politics down our throat, even if Brecht does his best; he presents the stories with real narrative charm and humour, and without extraneous songs, banners and constant changes of scene the evening speeds past more quickly than Brecht evenings usually do.

His Richmond folk seem to have a sounder notion of local ecology than the peasants of Azakia; even so these first scenes don't seem to me as relevant as they should be. The cultivation of a valley and the raising of a child are only superficially comparable. Still, Mr. Walters does not cram politics

longer demand the impossible, and they evidently appreciated the merits of the cast. If none of these singers was on the international super-star level, all were serious musicians; they did their job with skill and enthusiasm.

Perhaps the greatest enthusiasm came from the soprano Angeles Gulin, as Abigaille. This artist is familiar to the public of Parma, where she has sung almost from the start of her career. A large young woman with a big, sprawling voice, she underwent a physical and vocal change a few years ago, when, considerably slimmer, she seems also to have refined her style (this, at least, was the impression from a Dame del Lago in Bologna). Now she has received her former repartition, and her character has also returned to the early, unruly, but often exciting production. Every now and then, in the course of *Nabucco*, she would belted out soprano but there were moments of

plain sackcloth hangings. His costumes were also good-looking, traditional. In this sober visual framework, Filippo Crivelli created a tactful, sensible production.

Bologna, capital of the Emilia region, naturally has a larger season than Parma's. Like the Regio, the Comune of Bologna is not afraid of venturing outside the standard repertory. Last year, it opened with an Italian version of *Die Fledermaus* (some operagoers could consider this step outrageously frivolous). This year it turned in another, almost equally untried, direction: the inaugural opera was *Parsifal*, in the original German.

The Bologna orchestra, too, played well (the brass, in particular, merited praise for its clarity and accuracy), conducted by Gustav Kuhn. This young artist gave a fluent but untroubled reading of the score. Most of the singers were untrained, but still this *Parsifal* had a distinctly Italian, a Northeastern flavour. It derived to some extent from the staging by the Bolognese who played it, and concluded on the most solid and significant note of the score and voice. The *Forscher* (Kuhn's) "Göttergötter" (different, says he) the music of the *Wald* (Geben) was a cordial round, more impersonated than usual; and even *Amfortas* (Rudolph Ellonen, his singing voice) displayed a remarkable amount of

participation; her singing betrayed a few difficulties in the second act, but she triumphed over them thanks to her musicality and her skill as an actress. Karl W. Böhm was a somewhat wooden, but acceptable *Parsifal*.

A local artist, Michele Cannone, realised the sets, decorated with handsome sculptures in blown glass and some plastic material. The Hall of the Grail was especially effective, with its panels of deeply-scored glass, speckled with varicoloured gouts, like a Pollock. The costumes, by Dorilea Bignotti, were traditional, opposite. Ambrosini did not always light the sets on the singers—appropriately (Böhm suffered most from the bright illumination: he looked younger during the curtain-calls than during the performance); but for the most part the production was visually successful, as was the *Parsifal* generally.

The *Nabucco* in Parma and the *Parsifal* in Bologna were finally productions of which any theatre could rightfully be proud; the seasons will continue with other productions of *Il Trovatore* (the Italian members of L'Orfeo di Genna) *La Bohème* (Schottland's), *The Magic Flute* (Parma) and *Bolone* (a visiting troupe from Moscow). Obviously speaking, the provinces in Italy are far

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The first and last of four

*Madrigals* by the American composer William Brooks set texts by Gibbons (The silver swan) and Stephen Foster (My dark Virginian bride) respectively; the other texts are the composer's own—a phonetic reshuffle of the Gibbons and Foster, and a single word, "osanna," also schematically derived from the same source. They are all of them exuberant essays, subtly worked and eclectic, exploiting all manner of different styles and techniques: the first and third investigate the overtones and harmonic partials produced by different vowel sounds; the second is a jazzy memory of Forties Pop; the last is a brilliant pastiche of popular chordal singing from Minstrel to Barbershop. Each piece has many layers: the first is mainly diatonic, the third strictly 12-tones serial—both "cultivated" styles. But the first is also experimentally notated, the third coolly traditional.

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*Madrigals* by the American composer William Brooks set texts by Gibbons (The silver swan) and Stephen Foster (My dark Virginian bride) respectively; the other texts are the composer's own—a phonetic reshuffle of the Gibbons and Foster, and a single word, "osanna," also schematically derived from the same source. They are all of them exuberant essays, subtly worked and eclectic, exploiting all manner of different styles and techniques: the first and third investigate the overtones and harmonic partials produced by different vowel sounds; the second is a jazzy memory of Forties Pop; the last is a brilliant pastiche of popular chordal singing from Minstrel to Barbershop. Each piece has many layers: the first is mainly diatonic, the third strictly 12-tones serial—both "cultivated" styles. But the first is also experimentally notated, the third coolly traditional.

The effect of the whole is richly allusive: it would be fun one day to sit down and tease out the many side-glances and references missed at first hearing. At the end of each score

together without much fantasy: I found it also pretentious—and the endless repetition live on tape of "porque no muero" (the poem's central metaphysical idea) eventually exhausting.

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## FINANCIAL TIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4P 4EY

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Monday January 29 1979

## Limits to picketing

THE TWO aspects of picketing which have caused most concern during the last few weeks are, first, the use of threats and other forms of intimidation to prevent employees from passing through the picket line, and, second, interference with the lawful activities of employers and employees who are not concerned in the dispute. On the first point, Mr. Sam Silkin, the Attorney-General, reminded the House of Commons last week that picketing as defined in Section 15 of the Trade Union and Labour Relations Act 1974 is lawful if it is "in contemplation or furtherance of a trade dispute, if its sole purpose is to give or receive information or to persuade someone to work or not to work and if it is peaceful."

## Enforcement

Mr. Silkin went on to say that if a picket obstructs the highway in order to cause drivers to stop, that is a breach of the criminal law and Section 15 is no defence. "A driver who wishes to drive past a picket line is in law entirely free to do so, so long as he drives in a lawful manner. If a driver, or anyone else, including a picket, is unlawfully obstructed, intimidated or assaulted he should report the matter to the police."

The enforcement of the criminal law is, of course, a matter for the police and Mr. Silkin's statement should encourage them to do so. It is also worth considering whether the law could be strengthened in order to facilitate the task of enforcement. Lord Wigoder suggested in the House of Lords last week that the number of pickets at any place of access where industrial action is taking place should be limited, perhaps to six or ten. While there might be some difficulties in enforcing such limitations, the need to prevent a recurrence of the mass picketing which occurred at Grunwick is obvious. Even more worthy of support is Lord Wigoder's proposal to restrict the right of picketing to members of the union who are employees of the employers who are involved in the dispute.

There are, of course, some problems over the definition of the word "intimidation," but Mr. Silkin's statement should at least serve to remind trade

leaders at all levels what the law is and of their responsibility to ensure that it is observed. Much more uncertain is the civil law on what has been called secondary picketing. The 1974 Act, effectively re-enacting section 3 of the Trade Disputes Act 1906, provides that no action can be taken against any person who induces another to break his contract of employment if this is done in contemplation or furtherance of a trade dispute. Section 3 of the 1976 Act extended this freedom to include interference with commercial as well as employment contracts. Conservative spokesmen are arguing that this extension has encouraged the spread of secondary picketing, that is, the attempt to induce employees not involved in a dispute to break their contracts.

In surrendering the principle of White minority rule, Mr. Smith has simultaneously lost a significant proportion of his previous electoral support. Just how significant the loss has been we shall know on Wednesday when the final referendum results are declared, but there is little doubt that his popularity is on the wane. At a crowded and noisy meeting in Salisbury recently the ritual standing ovations, cries of "good old Smithy" and choruses of "he's a jolly good fellow" were replaced by a group of angry young Whites singing "he's no bloody use to anyone, he's no bloody use at all."

**B**ARRING A big upset Rhodesia's White electorate will vote tomorrow to transfer power to the Black majority in one man one vote elections in April this year. It will be the second occasion in 18 years that the Whites have opted for majority rule, though when they voted in the 1961 referendum it was for a gradual transfer of power that was planned to take at least 15 years. But even that was too soon and in 1965, promising "no majority rule in my lifetime" and predicting that his unilateral declaration of independence would be "a three-day wonder" Mr. Ian Smith set in the events that 13 years later have forced him to renege on the platform of White supremacy. During those years it had enabled him to win four successive general elections without losing a single seat in Parliament.



Mr. Smith—no longer the jolly good fellow?

majority rule," to use Mr. Smith's own expression.

Even right-wing Senators and Congressmen in the U.S. told him last October that unless he was prepared to abolish all race discrimination and to accept one man one vote elections, he would never secure U.S. recognition, says Mr. Smith. There is no alternative, he says, apologetically.

Most Whites—with a few exceptions on the far right—accept the "stick" part of the argument. However, there are those in the Rhodesian Action Party and other small right-wing groups who accuse Mr. Smith of distorting Pretoria's stance in the whole affair. They insist that the Botha Government is not exerting any pressure at all on White Rhodesia to agree to majority rule.

The "carrot" comes in two forms. First, voters are told that the terms of the March 1978 internal settlement and the draft 1979 Constitution (on which they must vote next Tuesday) are far better than Mr. Smith had ever expected to be able to negotiate, and that if these are rejected the conditions will be far tougher next time. This is also widely accepted by those on the far right who still say they believe in a federal solution encapsulated in the phrase "concederation not capitulation." The right wing says there is still time to negotiate a three tier federal solution which would avoid domination of the minority Ndebele and the minority Whites by the majority Shonas.

Secondly, Mr. Smith claims—with considerably less justification—that there is at least a fifty-fifty chance of the new dispensation being recognised internationally after the one man one vote elections are held in April. To support this claim, Mr. Smith puts forward what can only be described as a rose-tinted interpretation of the Case-Javits resolution approved in the U.S. Senate late last year. This resolution stipulated that provided President Carter was satisfied that the transitional government in Salisbury had fully co-operated with efforts to arrange an all-party conference

on the country's future and that the March agreement was fully implemented (including the successful holding of majority rule elections) then economic sanctions against Rhodesia should be lifted.

But a no vote would have very serious consequences, he warns, including the possibility that Pretoria might use the oil sanctions weapon against Rhodesia and even throw in its lot with the West in forcing the Whites to participate in a much less favourable settlement involving the Nkomo-Mugabe Patriotic Front.

"If you vote no, Nkomo and Mugabe will dance in the streets of Moscow," proclaims a government advertisement in the Rhodesian Press this week. "Successful elections would be the single biggest blow to their ambitions for this country." The "no" campaign draws its chief impetus from the cluster of small right-wing parties opposed to majority rule and still seeking a federal solution. Allied with them are those such as the former Minister of Internal Affairs, Mr. Rollo Hayman, who argues that internal settlement has already failed and that to try and press for recognition of the vote would seem to be suicidal.

A further snag is that since the Case-Javits resolution was approved in the U.S. Senate, there has been one major change in the March agreement. It has been agreed to form a government of national unity after the April elections in which there would be at least five White cabinet ministers so that three per cent of the voters (the Whites) would not only have 28 per cent of the seats in parliament but also 28 per cent of cabinet representation.

It is the hope of world recognition that the electorate finds difficult to believe in. After meeting Mr. Smith is asked why the domestic Black leaders—especially Bishop Muzorewa and the Rev. Sithole—have failed to end the war as they promised to do after the signing of the internal settle-

ment last March. In bleak moments during the campaign the Prime Minister has been forced to admit that he can guarantee nothing and promise nothing should the electorate vote yes.

But the transitional government did agree to attend an all-party meeting "without pre-conditions" the chances of the April elections being seen as "free and fair" would seem to be extremely remote. State Department officials are understood to have told the transitional government that a poll of sixty to seventy per cent of the eligible 2.9m voters would be necessary before there could be any consideration of

recognising the vote.

Mr. Hayman's position is broadly similar to that adopted by some elements within the National Unifying Force, an alliance of political moderates which also believes that the internal settlement is destined to collapse later in the year.

Unfortunately the "no" campaign draws its chief impetus from the cluster of small right-wing parties opposed to majority rule and still seeking a federal solution.

Ally with them are those such as the former Minister of Internal Affairs, Mr. Rollo Hayman, who argues that internal settlement has already failed and that to try and press

for recognition of the vote would be suicidal.

But whatever the outcome of the referendum vote it is likely to move the country one small stage nearer to a denouement, albeit possibly not along the lines intended by the voters. A no vote would be likely to speed the process of change by hastening the country along the road to collapse.

Anger in Pretoria, fury in the ranks of the Muzorewa, Sithole and Chirau nationalists, disillusionment among Whites holding key positions in Government, business and the security forces, would probably combine to bring down the transitional government as presently constituted. Just what could then be done to pick up the pieces is far from clear.

The answer would lie with Britain, the U.S. and South Africa to try to revive the all-party conference, but this

is far from clear.

During the campaign voters

have heard much of the checks

and balances within the new

constitution that will prevent

this from happening but Rhodesia's own experience since 1965 and that of many other

African countries shows that

these only effective checks and balances are military in nature.

THE RHODESIA REFERENDUM: By Tony Hawkins in Salisbury

## A choice between gloom and doom

## RHODESIA SINCE UDI

Nov. 11 1965 Ian Smith makes his unilateral declaration of independence from Britain.

Dec. 1966 Mr. Smith and Harold Wilson meet aboard HMS Tiger for abortive settlement negotiations.

Oct. 1968 Mr. Wilson and Mr. Smith meet again aboard HMS Fearless.

Nov. 1971 Mr. Smith and Sir Alec Douglas-Home, then British Foreign Secretary, reach agreement on settlement proposals, subject to their acceptability to people of Rhodesia.

May 1972 Pearce Commission finds the 1971 agreement is not acceptable to majority of Rhodesians.

Oct-Dec. 1976 Geneva conference between Rhodesian Government and Black nationalists under British chairmanship.

Sept. 1977 Britain publishes Anglo-American settlement proposals, attacked by both Mr. Smith and Patriotic Front guerrillas.

March 1978 Mr. Smith and three internally-based nationalists reach agreement on majority rule framework. Pact condemned by Patriotic Front guerrillas, who vow to fight on.

Jan. 30 1979 Referendum among whites on "internal" settlement constitution.

April 20 1979 Election by universal suffrage, provided the referendum is successful.



Mr. Mugabe—dancing in the streets of Moscow?

not a solution in itself, he says but it will force the transitional government to think again and to renegotiate an internationally acceptable solution involving a British presence during the transitional period.

Alternatively Mr. Hayman's worst fears—and those of other Rhodesians of all races—might yet materialise and the country could slip inexorably into the chaos of an Angolan-style civil war.

Although there are nominally 34,500 voters on the roll (nearly all of them Whites but also some Asians and coloureds—persons of mixed blood), at least 15,000 of them are estimated to have taken the gap (emigrated), leaving a total voter potential of less than 80,000. Of these at least a quarter is expected to abstain which will do more damage to the yes than to the no vote. Farmers have been heard to say that they are not prepared to drive along dirt roads where landmines may have been planted or where they may run the risk of being ambushed just to vote in favour of Black rule. In spite of this, Mr. Smith is expected, at his last hurrah—he has said he will retire from politics at the April elections—to carry at least 80 per cent of those votes that are actually cast. Whatever his final majority it is unlikely, however, to be recorded in history as a major landmark in the transformation of Rhodesia to Zimbabwe.

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"Successful elections would be the single biggest blow to their ambitions for this country."

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## Rethinking U.S. strategy

THE STRATEGIC nuclear arms race has for many months been one of the most hotly debated political issues in Washington. Now, with last week's publication of next year's U.S. Defence Budget, the Administration's thinking on a number of key issues is beginning to emerge more clearly. At the first Congressional budgetary hearing last Thursday, Mr. Harold Brown, the Defence Secretary, argued that the continuing Soviet build-up justified increased American spending on strategic nuclear missiles in response. Two other important developments of recent days have been the budget's provision of funds for the study of a new intermediate range nuclear missile for deployment in Western Europe, and Mr. Brown's confirmation of plans to alter the targeting of U.S. intercontinental ballistic weapons. All Soviet missile silos will now be included alongside the major population centres that were the former main targets.

**SALT 2** The Administration has found itself obliged to undertake such a reassessment for two principal reasons. In the first place, if it is to persuade the Senate to ratify a new strategic arms limitation treaty (SALT 2), it must be able to produce convincing evidence that the U.S. will not be left with an inadequate deterrent when the Treaty goes into effect. It seems pretty clear that the technical details of the Treaty are all near to completion and that the final go-ahead for a Carter-Brezhnev summit to sign the Treaty now rests on a political decision in Moscow that the time is ripe. The Soviet leaders are unlikely to take that decision until they have evaluated the outcome of this week's visit to Washington by Mr. Deng Xiaoping, the Chinese Vice-Premier, but, as Mr. Cyrus Vance, the U.S. State Secretary has said, the two sides are now "close to the end of the road."

The second reason for taking a hard look at the state of the West's nuclear defences is quite simply the continuing increase in the power and refinement of the Soviet nuclear arsenal. Not only is the Soviet Union now generally believed to be close to strategic equivalence with the U.S., it is also posing a growing nuclear threat to Western Europe with sophisticated new

## MEN AND MATTERS

## A kind of success under Bow Bells

After 15 years and over 500 luncheon dialogues with everybody who ever was of interest, or pretty well everybody, the vicar of St. Mary le Bow in Cheapside, the Reverend Joseph McCulloch, has organised one last series, starting on Tuesday next week. "The Mousetrap" is set. The weekly "discussions" between "civilised people" between St. Mary le Bow was rebuilt and McCulloch had two publits installed. "I thought the most important thing was to open up the dialogue between the Church and the world. The experiment has continued since then."

No man ever says he's succeeded, but there was never a seat vacant, and the standing room was over-filled for 15 years," says McCulloch.

The last series will not, he hopes, be televised: "I'm not very keen on the media. They are a mixed blessing." Anyway, the dialogues are "a City thing." But the speakers in the other pulpit should, if that is possible, attract an even larger-than-usual audience—Bernard Levin, deprived of his usual platform, Joyce Grenfell, Lord Home and Jonathan Miller. The very last on March 20, will be the Dean of Westminster, "because it was out of a discussion we had in the Abbey years ago that it all started."

## Brave Scotsmen

Coca-Cola may, as the Chinese marketing campaign puts it, render one happy. But I hear Seagrams has made doubly sure of this by selling a consignment of rum to fortify the secret formula. Altogether the company has off-loaded 1,700 cases of stronger brews in China, which should further lubricate international understanding. Moreover, they reject arguments that the building has any special architectural merit.

It was built in the 1920s, and

one occupant branded it to me as "a piece of post-imperial fantasy"—a uniquely uncomfortable academic, jingling a jack of 54 rides in the subway.

"In Paris they're usually cleaned out by other Americans."

Courtenay Blackmore, Lloyd's head of administration, tells me there are now plans to keep several of the main rooms in the building intact. The fine marble in the main hall and carved wood columns will also be preserved. But he considers it would be "dishonest" to retain the grandiose classic-style facade, while creating something totally different behind it.

Although Lloyd's hope that demolition will begin in the summer, may be difficult in the face of conservationist protests. So far, neither planning permission nor consent to demolish has been obtained.

land which is visiting Japan next month to try to interest the Japanese in whisky and, more optimistically, in kilts. The Chinese are perhaps not yet sufficiently Americanised for kilts, but these are of course early days.

## Reshaping a folly

Notwithstanding preoccupation on other fronts, Lloyd's is facing with urban sprawl some heavy sniping from conservationists. The plans for demolishing the market's Old Building in Leadenhall Street has already evoked criticism; now the organisation "Save Britain's Heritage" has distributed leaflets claiming that few members have given support to the £45m project.

Although only about 8 per cent of Lloyd's 14,000 members did bother to vote on the Old Building scheme, four-fifths of those were in favour. Advocates of redevelopment insist that this was representative. Moreover, they reject arguments that the building has any special architectural merit.

I make the rounds of every bakery I find in the French provinces," explained the peripatetic academic, jingling a jack of 54 rides in the subway.

"In Paris they're usually cleaned out by other Americans."

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# The flaws in Volvo's grand design

By WILLIAM DULLFORCE, Nordic Correspondent, in Stockholm

"PEOPLE ABROAD have the impression that the advance of the Swedish industry has been broken—that we are resting on our laurels; that we lack ideas and commitment and have an uncertain future. Volvo wanted to show that this need not be so."

This spoke Mr. Pehr Gyllenhammar, Volvo's managing director, on Friday, when he acknowledged the defeat of his plan to sell 40 per cent of the car and truck company to Norway for Skr 950m (£112m or \$218m). The words reflect the dimensions in which he himself saw the complex deal he had negotiated, involving a North Sea oil venture for oil and timber exchanges. The words also display a highly pitched ambition to be the leader of a private enterprise.

Mr. Gyllenhammar was defeated in a 17-day campaign by a group of small shareholders who had their noses much closer to the ground and thought their managing director should apply more mundane business criteria. They have stated one of the most dramatic confirmations in Swedish business history and in the process thwarted the designs of two governments.

The political reverberations of their victory are likely to be widespread within Sweden. The trade unions and left-wing parties see the shareholders' action as a classic example of capitalising on subversive national interests. The victors believe that by nurturing the network of linked agreements they have demonstrated the incompatibility of mixing state and private business.

Yet Mr. Gyllenhammar may not be entirely wrong in linking the fortunes of his company with those of Sweden's industry in general. Volvo's Norwegian drama has spot-lighted dilemmas common to Swedish manufacturing com-

panies. With its Skr 19bn turnover in 1978 and its 45,000 employees in Sweden, Volvo is the country's biggest industrial enterprise. Like that of the Swedish economy as a whole, its existence depends on exports. It has to compete abroad from a high-cost base and in recent years it has not been able to generate enough profit to make the long-term investments which might ensure its future viability.

Mr. Gyllenhammar insists that Volvo remains a sound company. It is true that it has come through the recession financially intact and has not had to reduce the shareholders' dividend. But the fall of the Volvo share price on the Stockholm exchange—from around Skr 250 to Skr 80 over the last five years—illustrates the market's opinion of its status and its equity ratio. Shareholders' equity plus 47 per cent of untaxed reserves as a percentage of total assets has slumped from over 31 per cent in 1972 to under 28 per cent.

Under Mr. Gyllenhammar's leadership during this decade Volvo has fought a skilful defensive battle but with the exception of its heavy trucks every effort to break out of its defensive posture has failed. The Volvo 843 car produced in Madrid is still losing some Skr 200m a year, the plan to assemble cars in the U.S. has had to be abandoned and diversification into construction and forestry machinery and into leisure products have not been profitable.

In common with other Swedish engineering exporters Volvo faces a new competitive situation. The threat is not so much the new car production in low-cost countries as the invasion of the market sector into which its main product, the large 240/260 models fit, by existing high volume producers.

Volvo has spent heavily on rationalising its production and has continued the policy, which

## VOLVO: PRODUCTS AND MARKETS

PRODUCT GROUP	1975		
	1975	1976	1977
Cars	55	54	51
Trucks	22	23	25
Buses and public transport systems	2	3	3
Marine and industrial engines	4	5	5
Construction equipment, farm and forest machinery	12	11	11
Aircraft engines, etc.	3	2	3
Recreational products	1	1	1
Other sales	1	1	1
<b>Total</b>	<b>100</b>	<b>100</b>	<b>100</b>
<b>TOTAL SALES (SKR m)</b>	<b>13,693</b>	<b>15,743</b>	<b>16,168</b>
<b>MARKET AREA</b>	<b>1975</b>	<b>1976</b>	<b>1977</b>
Sweden	29	32	29
Nordic Area, excluding Sweden	13	13	14
Europe, excluding Nordic Area	28	30	33
North America	16	11	12
Other markets	15	14	12
<b>Total</b>	<b>100</b>	<b>100</b>	<b>100</b>

Source: Volvo

develop their new plastic industry—two materials of growing importance in car construction.

Moreover, Norway could offer another and more promising opportunity for diversification by a privileged entry to North Sea exploration and the chance of moving into the offshore construction and supply business. Finally, the whole scheme would give an enormous boost to the Nordic industrial co-operation, which the five countries of northern Europe have long thought desirable but have done little to realise.

When it was announced last May, the Volvo-Norway deal impressed by its boldness and vision. What went wrong? On the face of it there was a sound basis for co-operation between Norwegian companies and Volvo. Norway produces about 80,000 tonnes a year of primary aluminium, an industry which owes its existence to cheap hydro-electric power. Only about 100,000 tonnes is processed domestically into semi-finished or finished products.

The Norwegians want to produce more of their aluminium and reap the benefit of the added value. Like Sweden, Norway is a prosperous welfare state with high incomes and high-cost production. It too, has overcapacity in its shipyards and its manufacturing companies have a productivity problem, because they have been induced to keep on more workers than output and sales justify.

Following the Swedish example again, there is urgent need to reorganise Norwegian industry and to develop new branches and higher-grade products. Norway will not lack investment capital but it is short of experience of product development, management and marketing. For the past couple of years the Government has been trying to "buy" experience by offering long-term oil contracts in return for industrial co-operation. A prime target has been West Germany, but results have so far been disappointing.

In the aluminium field plans

for all the publicity. Next month Oslo expects visits from Ford's European purchasing director, a Citroen team, and Fiat's managing director, Sig. Umberto Agnelli. Daimler-Benz and BMW have also signalled their intention to send delegations.

The trouble was that Mr. Otar Nordin, the Norwegian Prime Minister, needed to meet some political objectives. Volvo was committed to establishing between 3,000 and 5,000 new jobs in Norway and to spending between Skr 580m and Skr 830m there over the five-year period. These commitments largely nullified the effect of Volvo's Skr 750m equity gain.

In addition, the deal was tied to long-term agreements between the governments for Norwegian oil deliveries to Sweden, which in turn was linked with an agreement for Swedish timber deliveries to Norwegian mills. This last agreement was interpreted differently by the two governments.

This compares with exports to West Germany of some 170,000 tonnes of primary aluminium a year. The Norwegians do not know how much of it goes into automobile components, but it is certainly considerably more than the 10,000 tonnes they produced themselves.

For the Norwegian Government the arrival in Oslo of Mr. Gyllenhammar seeking capital opened up an enticing prospect of a captive customer and the opportunity to develop products in close collaboration with a manufacturer whose skill in component buying is internationalised. The outcome is accepted as true in Oslo and also by the Swedish Social Democrats and unions.

Mr. Olof Palme, the Social Democrat leader, said yesterday that providing more private capital for Volvo would only give greater influence to the Wallenberg interests. The funds should be public. Mr. Palme is poised for a return to power in the election in September. Volvo's small share-holders have won a battle: they have yet to win the war.

## Letters to the Editor

### Bearings in Europe

From the Managing Director, Industrial Engineering Products.

Sir—I was interested that we read your article of January 23 regarding SKF and the general bearing market situation in this country.

I really feel that it must be stated that you did not give enough prominence to the tremendous competition from

western Europe, namely the non-union countries. Whatever is said about the market, Japanese companies have the end got to make a profit eventually they will be out of business. From eastern Europe.

Communist countries are at what is referred to as the bearing trade as political ties, and this they are doing to obtain western currency. The menace from western Europe, in our opinion, that of most bearing companies, is far greater than the ones have ever been.

It is so difficult to prove up against western European companies, due to the difficulty in comparing their specific prices with their export prices. The high volume which the Japanese specialise in a fairly cut-throat market, bearing companies did not get profit, as you indicated your article, in the replacement market, but as you did not state in your article, in the larger sizes of bearings, which is not the high volume types, is precisely in this once stable area that eastern European companies have been holding hard at prices far below western European production.

It would make a nice change for the EEC to look at the needs from eastern European countries for bearings, bearing mind the highly subsidised, nationalised and political nature of eastern European organisations, instead of continually crying wolf about the ones.

eastern European imports ignored, the bearing industry in western Europe, which such a strategic industry, eventually come close to lapsed.

Leach

Industrial Engineering Products, Middle Road, Middle, Middlesbrough.

### Lucky for London

From the Leader of the Opposition, Greater London Council.

Sir—On January 24 you carried an article which referred to the £250m that Greater London Council will spend on inner city projects. You quote the deputy leader of GLC as attacking the Labour Government for lacking financial muscle. This is a completely untenable position, in fact Government aid to inner London massively exceeds GLC spending.

Out of Lloyds 14,000 members only just over 900 voted on the proposals—most were not even sent a proper brief. Once again we urge that refurbishment should be considered in preference to redevelopment.

Marcus Binney.

Save Britain's Heritage,

3 Park Square West, NW1.

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environmental schemes are worth over £100m a year and inner city construction aid is about £50m. Luckily for London this inner city aid is controlled by a Labour Government and we get about a third of the total.

Outs apart from Government aid to other local authorities and to other local authorities, education and employment organisations, the Government spent £3.5m on London's inner city projects, for every £1 spent by GLC. The Tories at County Hall would do better to reflect on the help London gets from Government and spend less time making hypocritical attacks on that Government.

(Sir) Ted Godwin.

Room 153, County Hall, SE1.

### Picketing and a free society

From Mr. P. Bridge.

Sir—I would like to take issue with your correspondent, Justini, (January 22) who suggests that some form of picketing is reasonable and should be permitted in a free society.

Picketing is not just a means of communication. Employees who agree together to withdraw their labour have considerable opportunities to draw the attention of other employees to the fact that they are doing so and the reasons for it. Indeed it would be difficult for the other employees to avoid acquiring this knowledge quickly. There is no reason why such employees should be given the legal privilege of a means of communication which is an oppression to others.

Picketing is a form of terrorism, a threat to the individual, that a certain group (which may be powerful, cruel, unscrupulous and immune from ordinary legal sanctions) is noting his actions and may make his life unbearable if he does not adopt the course desired by the group.

It is tempting to assume that there is some serious argument for picketing because many apparently respectable and responsible people such as the Prime Minister defend it. In the same way no doubt many well intentioned people in Spain assumed that there must be serious arguments in favour of the tortures of the Inquisition.

Norman Jenkins.

Whitehill, Evesham, Herefordshire, WR10 2JL.

Surry.

Such an argument is not valid.

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# McCorquodale has sound base for further growth

During the past two years, McCorquodale and Co. has made considerable advances and Mr. Alastair McCorquodale, chairman, believes a sound base for sustained profitable growth has been established.

Excellent opportunities exist for all major divisions, and the chairman is confident the group is well equipped and able to seize these opportunities.

Despite the uncertainty of the short-term outlook, the group is planning for another increase in profits and earnings. There is cautious optimism that a further advance will be reported for the current year.

For the year ended September 30, 1978, profits before tax rose 36 per cent to £4.12m on turnover up 10 per cent to £57.44m. It is also proposed to subdivide the £1 shares into 50p units and make a scrip issue of one new share for every four ordinary 50p shares.

On a CCA basis, profits are reduced to £2.8m after financial depreciation of £1.5m, cost of sales adjustment, £0.3m and gearing, £0.2m.

During the past year, total share capital and reserves increased by £2.8m to £21.83m and now represent 4.18 per ordinary share.

The group spent over £4m on fixed assets due to continuing and essential investment in new productive equipment. A world-wide revaluation of major freehold and leasehold properties, has identified a net surplus of £51,000.

Total borrowings, both long-term and current, were reduced by £1m to £8.6m, while over £3m is retained in short-term deposits, investments and cash.

During the past twelve months the directors substantially refinanced the U.S. companies and

this has significantly strengthened them and will benefit the group as a whole.

The Nigerian subsidiaries, have again, not been consolidated. Since the end of the financial year directors have sold the interests in the two companies for cash which, when remitted to the UK, should be more than sufficient to cover the value placed upon those investments in the consolidated balance sheet.

Meeting, Basingstoke, February 21 at 12.45 pm.

## Gleeson wins major UK contracts

Contracts worth more than £3.6m in the UK, have been won by subsidiaries of M. J. Gleeson (Contractors).

Gleeson (Sheffield) has been awarded a contract valued at £1.02m by the Trent Regional Health Authority for the construction of phase one of residential accommodation for disabled District General Hospital.

Gleeson (Sheffield) has also been awarded a contract of £500,513 by the Metropolitan Borough of Rochdale housing service committee to provide alterations and improvements to 76 dwellings at the Hardfield estate, Haywood, Rochdale, Lancs.

Gleeson Civil Engineering has been awarded a contract worth £1.36m by the Welsh National Water Development Authority, Dee and Clwyd sewage division, to construct extensions to the Queensferry sewage disposal works.

Gleeson Civil Engineering has also been awarded a contract by the NCB opencast executive, to the

Northern Region, to construct a haul road, bridges and culverts at the Tosterton, Northumberland opencast site.

## Bowthorpe reshapes UK offshoots

Bowthorpe Holdings has restructured its UK-based businesses to meet future expansion.

The move has resulted in the creation of three distinct companies out of Bowthorpe-Hellermann, previously the main subsidiary of Bowthorpe Holdings. Until now, Bowthorpe-Hellermann comprised six operating divisions.

Of these, Hellermann Deutsch (East Grinstead) becomes Hellermann Deutsch, while Hellermann Electronic Components, formerly the terminals specialist division, becomes a division of Hellermann Deutsch.

To consolidate their closely-related product ranges, Bowthorpe EMP (Brighton), the group's electric power transmission components division, becomes Bowthorpe EMP.

Bowthorpe-Hellermann continues with the other three divisions: Hellermann Electric (Plymouth) and Hellermann Insuloid (Manchester) and Bowthorpe-Hellermann Distributors (Birmingham) selling group products into the electrical wholesaling sector.

The other two Bowthorpe sub-

sidaries in the UK, Power Development (Cheshire) and the Redpoint Group (Swindon) remain unaffected by changes.

# JOHN BROWN AND COMPANY, LIMITED

## Interim Report

John Brown Engineering, Constructors John Brown and Craven Tasker have so far this year traded even better than we expected six months ago. Wickman and John Brown Plastics Machinery have fared worse. The rest of the Group is more or less on target.

Our final accounts will reflect the continued strength of the Company's liquid position, further enhanced this year by the successful rights issue of shares made last November. The final accounts are expected also to include a provision for an extraordinary item of probably around £1m after tax, to cover costs likely to be incurred next financial year in connection with a major restructuring of our machine tool activities. I say what this comprises later in this Report.

The severe industrial unrest in the country as I write and the reaction to it of the Government, especially but also of some people undoubtedly introduces an abnormally worrying uncertainty to the background against which, in this Interim Report, we make our customary prediction of the year's results. We have taken into account the likely effect upon the Company of these problems so far as we believe today, in the last week of January, is reasonable: we have not presumed the worst to be inevitable. We are hopeful that despite these difficulties and provided no clearly exceptional and at present unforeseen circumstances arise the Group profit before tax for the year to March 1979 will be around £18m: perhaps in the outcome slightly better, in line with the intention expressed in my letter to stockholders announcing the recent rights issue, an interim dividend of 7p on each unit of ordinary stock will be paid on 6th April. Later in this Report I refer again, but rather more fully, to the current industrial and economic climate in the country which of such concern to us all.

John Brown Engineering (Clydebank) Limited will this year probably ship to customers only about two-thirds of last year's record number of gas turbine units but the mix is different with a higher proportion of larger machines. This, combined with a satisfactory spares and service business, is likely to bring an improvement in overall gas turbine profits. BEW will also benefit this year from a useful contribution from the former offshore fabricating activity terminated last year, stemming in the main from settlements on completed contracts. Looking ahead, the general prospects for gas turbines remain good but presently we are in need of new orders at Clydebank, a situation not unusual at this time of year.

Constructors John Brown Limited will again make excellent profits in 1978, better than in the previous year as a result of increased levels of activity. The prospects for 1979 are again good although the forward order book has not been as strong as it has been in the last two years. Recently, however, we have taken valuable new business, particularly contracts from the People's Republic of China and in the North Sea and there is now in total an encouraging volume of work in hand, all of which is on reasonable terms and is being executed satisfactorily. We have capacity for a good deal more work, especially in the latter half of 1979, and this we shall need to fill if activity levels achieved in recent months are to be matched: we are hopeful of doing so.

Craven Tasker Limited is expected to realise the promise it showed last year and again to produce excellent results. There will be a handsome contribution from Boulby Limited, acquired this year; this company is doing very well indeed and we are enjoying having it in the Group.

With only few exceptions, our machine tool companies in the United Kingdom are still having a very difficult time, indeed worse than we expected, and profits overall will be less than last year. These adverse trends are clearly largely permanent in nature and require us therefore to take steps to cut back our involvement in some of these fields to a scale more commensurate with the foreseeable business potential. To these ends we have with regret had to announce the termination of our activities at the Wickman Lang factory in Scotland and a permanent reduction in the scale of the multi-spindle automatic business at Banner Lane in Coventry. Essential though these measures are to eliminate losses they are also constructive: given cooperation from our employees they should be important steps towards creation of a sound machine tool business, giving both a reasonable return and the prospect of good employment. The costs of this restructuring, falling in the main next year, will be provided for in this year's accounts as mentioned earlier at the beginning of this Report.

There are some brighter spots among the smaller companies of the Wickman Group where a modest improvement in market conditions combined with excellent marketing and engineering will produce rather better results than last year. We have also further strengthened our organisations in the United States and on the continent of Europe, both of which are already producing better sales performances and at home we have continued to invest in new plant and product development all part of our long term plan to re-establish the profitability of our machine tool companies as a whole.

Of the other principal Group companies, Marham and Company Limited and, in Canada, Firth Brown Stainless Limited, are both expected to have another good year; Firth Brown Tools Limited will operate in a depressed market and will perform much the same as last year; John Brown Plastics Machinery Limited, after the modest improvement achieved last year, has met further difficulties and is unlikely to make much contribution to Group results.

Stockholders will, I hope, agree that the results forecast for the current year in this Interim Report are satisfactory, despite the problems we still have in machine tools and in plastics machinery and despite also the effects of us on the current national industrial unrest. Along with all other successful businesses in the United Kingdom, however, we are now again threatened by the dangers of exceptional inflation and the harm that can be done to us by widespread industrial conflict. I would like briefly to explain what our policy is in the face of this disturbing situation.

We have supported strongly the Government's fight to check inflation in recent years, hard though that has been to do; much of the burden has fallen on our managers who themselves are amongst the hardest hit personally by the forms of incomes policy they have had to try to administer. We have sought to continue to operate within the pay guidelines contained in last autumn's White Paper, even after Parliament refused to support the Government in applying the guidelines. Now it appears that the Government itself has accepted that its original Phase IV guidelines can be broken; I say this appears to be so because the position is far from clear, an ambiguity which in itself is highly reprehensible.

In these circumstances we shall have to watch developments closely: we have to be realistic and to an extent may have to react to the general pattern of pay settlements that emerges around us. However, we believe that the logic behind the Government's now faltering guidelines remains as powerful, if as unpalatable as it always was. If pay increases in general exceed a very modest figure indeed, then unless they are genuinely financed by increased productivity, either we are in for a potentially mortal dose of inflation or we face measures that would severely restrict trade and investment and lead to dreadful unemployment: or both.

John Brown therefore we intend so far as we can to continue to seek to settle pay claims within the guidelines laid down by the Government last autumn; we shall pursue energetically and imaginatively all avenues to reward genuine improvement in productivity. But we would also wish to reward and encourage employees who have contributed significantly to the success of those parts of the Group that are profitable, especially those that export directly or indirectly a substantial proportion of their turnover, even where an increase in productivity cannot be demonstrated under the rigid rules in the guidelines of the last two years. We believe that such pay increases would be within the spirit of the Government's intentions and not harmful to the national interest provided such increases were moderate and could genuinely be afforded and provided that the business concerned remained satisfactorily profitable, continued to generate sufficient cash to support capital investment and remained competitive in the market place.

I would like to end my first report to stockholders with a reference to my distinguished predecessor. Stockholders I am sure will be glad to know that I continue to derive great support and help from Lord Aberconway as a close and specially valued colleague and in his capacity as a director of this Company. On 4th September last year, following the postponed Annual General Meeting, he was also appointed our first President. The Company owes him a great debt of gratitude and we expect to record this more fully in our annual accounts brochure in July.

J. R. Mayhew-Sanders  
Chairman and Chief Executive

# UK COMPANY NEWS

## • NEWS ANALYSIS

# A 3-D view of the gilt-edged market

BY BARRY RILEY

AN attempted revolution is under way in the gilt-edged market. The launch last week by stockbrokers W. Greenwell of a new technique for analysing the price structure of Government bonds marks a new stage in the attack on the hitherto almost universally practised redemption yield techniques. The full weight of one of the leading gilt-edged brokers is now being placed behind the latest theories.

"I find it very exciting when a new technique increases my understanding of the market," says Mr. Gordon Pepper, head of Greenwell's gilt-edged department. "This is a breakthrough comparable to the development of yield curve analysis in the 1960s."

Greenwell, however, are by no means first in the field. For some years bond market theorists have been developing three-dimensional analysis to take over from the two-dimensional yield curve techniques which have become increasingly unsatisfactory in recent years because of the widening range of coupons on gilt-edged stocks—from 3 per cent to 18 per cent.

It is nearly two years since Mr. Andrew Tibbitts, then of Quilter Hilton Goodison—started a daily service for clients based upon deviations from a three-dimensional surface. A year ago Mr. Tibbitts moved to Cazenove and launched an improved system.

Meanwhile Mr. Robert Clarkson, investment manager of the Scottish Mutual Life Assurance Society, has been developing a highly sophisticated mathematical model of the long end of the gilt-edged market. The outcome of seven and a half years' work, the model is used internally by the Scottish Mutual. It formed the basis of a highly technical paper which caused a considerable stir when read to the Faculty of Actuaries in Edinburgh in February last year. Only last week Mr. Clarkson presented his paper again, this time to the Institute of Actuaries in London.

The Clarkson paper encouraged both Greenwell and de Zoete and Bevan to develop their own models. The commercial race was won by de Zoete, who introduced their gilt-edged model to clients at the beginning of this month. Now Greenwell follow with what they claim is a technical breakthrough at the short-end of the market.

Greenwell say that previous attempts to apply three-dimensional techniques to short dated stocks have had only limited success.

"Curvature can explain as much as five points in the price of a four-year stock," they suggest. "As the old techniques ignored variations in this important factor, it is not surprising that the results were unreliable."

This should provide cues to the future movement of the market.

"By monitoring curvature and scatter," say Greenwell, "and in addition relating them to our first-hand knowledge of what is happening in the market, our understanding of the market can definitely be improved."

Even so, their daily list of price deviations acknowledges that substantial permanent or semi-permanent deviations exist for many stocks and the model has some systematic shortcomings. Medium coupon stocks tend to stand below de Zoete's surface, high and low coupon stocks usually stand above it.

This reflects another conceptual complication. Some of these gilt-edged market models allow for non-linearity in the market's trade-off between capital and income (reflecting tax considerations) and some do not. The Greenwell model acknowledges a curvature in the market, and it therefore claimed to be much superior in describing the short end.

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## INTERNATIONAL CAPITAL MARKETS

## INTERNATIONAL BONDS

BY NICHOLAS COLCHESTER AND FRANCIS GHILES

## Early cuckoo for dollar sector

AT THE first sign of a thaw in the dollar bond market for the last four months, over that period the volume of new dollar issues has amounted to about \$200m—just over a sixth of what it was in the same period one year earlier. Yet it still seems too much to hope that some sort of turn has arrived and sceptics still greatly outnumber optimists in the market place.

The outlook for U.S. inflation and trade deficit have not undergone some magical transformation and there remains a conspicuous inconsistency between dollar bond yields, adjusted for inflation, and the real returns of some 4 per cent now available in the German domestic bond market.

Yet the decline in interest and Euro-certificates of deposit rates enhanced the attraction of shorter maturity dollar straight last week: prices of such bonds moved up by one to one and a quarter points although the market seemed overbought on Friday, and reacted with some selective selling.

Activity in the floating rate note sector remained firm with most prices up a little on the week though there was some

movement out of longer-dated issues on Friday. The convertible bond market was more active, with American names firming up on the good news from the U.S.

The two new dollar issues announced on Friday are for well respected names. The amounts are small and the 10 per cent coupons the highest in the current cycle. On the face of it, these issues should meet with a friendly reception. The \$200m bond issue with warrants for Bayer was priced with indicated conditions otherwise unchanged—further proof of the drawing power of a big and unusual name.

The measures announced by the central banks of the three strong currency countries—Japan, Germany and Switzerland—had the feel of collusion about them and had a direct effect on their respective bond markets. The prices of Swiss franc bonds moved up by 1 point across the board on Thursday and by a further 1/2 of a point on Friday despite the low yields these currently offer. Trading volume was markedly higher.

In Germany the prices of DM

bonds, which had been falling for a week after the central bank decision to soak up intervention money, stabilised at lower levels on Thursday. Two conspicuous spreads are the talk of this market at the moment.

First the spread of one percentage point between foreign bond yields and the higher yields on domestic bonds—too much, the market fears.

Second, the wide difference in terms between those bonds which have rarity value like Aquexco and those for supranational agencies which portfolios are already well stocked.

There will be a number of developments in the rather nervous DM sector today which will set the tone for the coming week. Deutsche Bank will announce a DM 150m bond for Statoil of Norway. The indicated terms will provide a clear indication of the new level at which yields must be set for an attractive name after the recent onset of doubts and fears.

Statoil is an example of a bond with rarity value—it has only issued one other bond in DMs.

A DM 100m issue for Electro-

bras through Dresdner Bank is also expected today and later this week a private placement of DM 20m for the South African Oil Fund through Bayerische Landesbank.

Three Japanese convertibles announced last week and a private placement for Eurofima. The Kansai Electric convertible was priced at par with indicated conditions otherwise unchanged.

The second pointer will be the meeting of the capital market sub-committee to decide on the issue volume of DM-denominated foreign bonds for the next few weeks. The total volume for the year just ending was just over DM 1bn. Bankers would like to see something of a cut-back next month to allow the market to settle. A calendar of much over DM 800m will be regarded as stretching things a bit.

In the French franc sector of the market a new issue for the Kingdom of Norway was announced last week. The secondary market continues to look relatively healthy with record prices being recorded for some of the older issues.

## U.S. BONDS

BY STEWART FLEMING

## An orgy of economic optimism

THE BOND markets were questioning this week whether it would be third time lucky for Mr. G. William Miller, the chairman of the Federal Reserve Board.

In the midst of an orgy of official economic optimism from Washington—the President's budget message and his economic report to Congress—Mr. Miller predicted for the third time in the past seven months that interest rates (and inflation) would be coming down—although this time he cautiously put no time frame on the forecast.

Since Mr. Miller's two earlier predictions proved premature Wall Street is treating his latest pronouncements sceptically. Still the official optimism exuding from Washington was undoubtedly a factor behind the rally in long term bond prices which began on Friday two weeks ago and continued throughout last week. Overall long term bond prices in both the Treasury and corporate sectors have risen by as much as point and a half, equivalent to \$15 for every \$1,000 of face value, and the markets have once again begun to debate whether or not U.S. rates are peaking.

The genesis of the rally has been the extraordinary performance of the money supply since November of last year. The narrow M1 measure has shown no growth over this period and other measures have been sluggish and within the Fed's published target ranges.

These trends have led some analysts to conclude that the Fed's monetary policy is beginning to bite, a judgement which, if correct, has favourable implications for inflation and thus long term interest rates.

In the past four weeks, moreover short term interest rates too have fallen significantly.

According to Salomon Brothers' estimates, rates on most one to six month money market instruments have fallen between 50 and 70 basis points (there are one hundred basis points in a percentage point).

Three month bank certificates of deposit are now yielding 10.25 per cent compared with 10.94 four weeks ago.

Significantly the key Federal funds rate has not changed, and the Fed seems still to be aiming at an average weekly funds rate of 10 per cent, suggesting that monetary policy remains firm under the influence of anxieties about the dollar.

Several other factors have helped the bond market too. The treasury and the corporate sector are expected to make only modest demands for new funds in the current quarter, but investors have big cash balances so the technical position in the market favours a rally. Last week, too, in spite of potentially adverse developments overseas in Switzerland and Japan, the dollar firmed.

Against this background trading volume in the bond markets has picked up, and a few big investors reportedly have been putting significant amount of new money into the market.

The rationale appears to be a judgment that while short-term interest rates could rise a little further and there could be some bad inflation news early in the year, looking three to six months ahead the investment climate should be improving as the economy slows down and an improving trade balance and inflation outlook help the dollar.

In addition, it is argued that the intervening period will not see any serious deterioration in the economic climate.

Few Wall Street economists are impressed with this optimistic outlook.

The economy is in surprisingly robust health, a factor which casts doubt on the recent performance of the money supply as a reliable indicator of the future. The significant decline in short-term interest rates is widely attributed to seasonal factors—which Salomon Brothers points out have tended to reduce short-term interest rates in the early part of the year in seven of the past 10 years.

There is, moreover, real concern that inflation will accelerate beyond last year's 9 per cent rate this year, and more pronounced fears that the dollar will again come under heavy pressure on the foreign exchange markets in the next few months. Such a development is expected to force the Federal Reserve to take further action to tighten credit especially if the economy does not show real signs of slowing down after the heady fourth quarter's growth in GNP.

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The Dutch Government's export credit financing arm has declared Iran a credit risk, and suspended guarantees for all transactions. Elsewhere, Japanese banks have stopped purchasing bills for exports to Iran.

The past week or so has also seen disturbing evidence of growing delays in the servicing of Iranian foreign debt.

Because of the cross-default clauses contained in many Iranian loan agreements, the banks which have taken a leading role in managing the transactions, must carefully watch other loans, even when their own deals are being serviced satisfactorily. These clauses stipulate that a default on one loan automatically triggers a similar state in others.

The two latest polls—on loans of \$120m and \$200m respectively to this Iranian bank—are not yet complete. On the basis of replies received so far, it looks as if participating banks are still declining to declare the Iranian institution's credits in default.

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This reaffirms the position taken with an original \$100m loan to the Industrial Credit Bank, which was subject to a similar poll over the year-end.

In fact, the majority of banks being polled have tended towards a carefully phrased formula. Under the "events of default" section in the loan documentation, a specific clause refers to "adverse material changes" in Iran.

Most banks have agreed that such changes have now occurred there, but have decided to take no action on the loans, at least for the time being.

Three instalments due on a \$300m loan to the National Iranian Gas Company have not yet been received. Yet disruption to the Iranian banking system is still being blamed, and bankers claim that the "basic will" in Tehran to make every effort to keep current on debt is still intact.

## IRANIAN DEBT

BY JOHN EVANS

## Keeping fingers crossed

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## AFINANCIALTIMES SURVEY

## INDIA

FEBRUARY 5th 1979

The Financial Times proposes to publish a major Survey on India. The survey originally scheduled for January 29 will now be published on Monday February 5. The editorial synopsis will include the following topics:

## POLITICS

## AGRICULTURE

## THE ECONOMY

## INDUSTRY

## TRADE

## POWER

## LABOUR

## POPULATION

## FOREIGN POLICY

## POPULATION

## GENERAL GOVERNMENT STATE RELATIONS

## THE STATES

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Austria 5.5 83 75 84 85 86 87 88 89 90 91									
Belgium 5.5 83 75 84 85 86 87 88 89 90 91									
Canada 5.5 83 75 84 85 86 87 88 89 90 91									
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## BONDS &amp; RAILS—Cont.

Interest Date	Stock	Price	Last	Mr %	Red.	Red. Yield	Dividends Paid	Stock	Price	Last	Mr %	Red.	Red. Yield	Dividends Paid	Stock	Price	Last	Mr %	Red.	Red. Yield	
1M	1N) Greek 7pc Ass.	50	1.11	31				1M) Keyser Ullmann	46	13.11	0.67				1M) John F. G. Corp	292	11.11	0.74			
1M	1A) Do 10pc Stab. Ass.	49	1.11	6				1M) King & Shook	29	15.9	4.4				1M) John F. G. Corp	292	11.11	0.74			
1M	1A) Do 10pc Ass.	49	1.11	6				1M) Kress, S. L.	29	15.9	4.4				1M) John F. G. Corp	292	11.11	0.74			
May 1	1M) Hush Co.	42	1.11	25	41			1M) L. L. L. Corp	29	14.1	4.8				1M) John F. G. Corp	292	11.11	0.74			
1M	1M) Ireland 6pc 93-88	56	27.11					1M) Marion Fin.	46	11.11	2.2				1M) John F. G. Corp	292	11.11	0.74			
1M	1M) Ireland 7pc 91-93	75	11.11	71	71			1M) M. C. L. Corp	29	15.9	4.4				1M) John F. G. Corp	292	11.11	0.74			
1M	1M) Do 9pc 91-93	75	11.11	71	71			1M) Marion Fin.	29	15.9	4.4				1M) John F. G. Corp	292	11.11	0.74			
1M	1M) Do 10pc 90-93	75	11.11	71	71			1M) Marion Fin.	29	15.9	4.4				1M) John F. G. Corp	292	11.11	0.74			
1M	1M) Do 10pc 90-93	75	11.11	71	71			1M) Marion Fin.	29	15.9	4.4				1M) John F. G. Corp	292	11.11	0.74			
1M	1M) Do 10pc 1980	75	2.11	2				1M) Marion Fin.	29	15.9	4.4				1M) John F. G. Corp	292	11.11	0.74			
1M	1M) Do 10pc 1981	75	2.11	2				1M) Marion Fin.	29	15.9	4.4				1M) John F. G. Corp	292	11.11	0.74			
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# FINANCIAL TIMES

Monday January 29 1979

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## Carter will seek Taiwan assurance

By Jurek Martin in Washington

PRESIDENT CARTER will be looking to Deng Xiaoping, the Chinese Vice-Premier, to assure Congress of the future integrity of Taiwan in Mr. Deng's historic visit to the U.S., which began here yesterday.

Mr. Deng will spend most of tomorrow on Capitol Hill, where he will find several Congressional leaders otherwise in favour of normal Sino-American relations, concerned about the safety and security of Taiwan and the absence of any explicit commitment from Peking not to annex the island by force.

Administration officials have repeatedly maintained that the nature of the negotiations with Peking made it impossible for the Chinese leadership to provide such assurances, but have pointed to repeated statements by Mr. Deng and others disavowing aggressive intent.

At his Press conference last Friday, Mr. Carter said that he would sign no Congressional resolution on Taiwan that he

## Council wage talks resume tomorrow

By ALAN PIKE, LABOUR CORRESPONDENT

LOCAL AUTHORITY employers and union leaders resume pay negotiations tomorrow as manual workers prepare to step up the industrial action that is hampering many council and hospital services.

Since the local authorities offered the council workers 5 per cent, the Government has relaxed its attitude towards the lower paid and a £3.50 a week cash alternative is permitted.

That would enable council employers to improve their offer by 7 per cent. Serious doubts must be raised, however, about whether such an offer, even with a pay comparability study, would appear the manual workers in their present mood.

Mr. Bernard Dix, assistant general secretary of the National Union of Public Employees, said that the local authority and health unions would "push up the rate of activity" in the dispute from today.

"If there is no sign of movement from the local authority employers on Tuesday we will have to start drawing up plans for a really hard squeeze."

## Rodgers suggests freeze on pay and prices

By ELINOR GOODMAN AND CHRISTIAN TYLER

THE DEBATE among Ministers as to what kind of pay policy can save the Government from electoral defeat surfaced yesterday when Mr. William Rodgers, Transport Secretary, floated the idea of a temporary pay and prices freeze.

His speech—which was not cleared by the Prime Minister—came on the eve of crucial talks between Government and the TUC over how to repair their "special relationship" in time for a General Election that could be forced on Mr. Callaghan as early as March.

The Prime Minister is expected to warn the general council of the TUC in Downing Street this afternoon that he could be in trouble in a matter of weeks and that unless the two arms of the Labour movement can come to some new agreement Labour will have no chance of winning an election.

Mr. Rodgers, who believes that the Government has not taken a tough enough line, during the road haulage dispute, said that even now there was a "respectable case" for a pay and prices freeze. It had worked before, and would permit of "a pause" after March 1. For this reason,

in which to restore order and think again."

As it was, free collective bargaining had become a "dirty word" and was undermining those very freedoms it was meant to sustain.

Though other Ministers notably Mrs. Shirley Williams, believe that a pay and prices freeze might, in the absence of any agreement with the unions, be preferable to swinging cuts in public expenditure, the general feeling of Mr. Rodgers' Cabinet colleagues yesterday seemed to be that he had spoken out of turn.

His speech was seen more as a mark of political ambition than political realism.

The worry was that it might encourage Ministers on the Left of the party to call publicly for their own particular remedies at a time when the need to create the impression of a united Cabinet is even more important than usual.

Ministers are worried that they might be forced into an early election because they will no longer be able to count on the support of the nationalists at the union's behest.

## BNOC buys share in Beatrice

By KEVIN DONE, ENERGY CORRESPONDENT

THE BRITISH National Oil Corporation is to add to its growing equity interests in the North Sea by buying a share in the Beatrice Field from Hunt Oil of the U.S.

The deal, likely to be announced this week, involves the sale of half of Hunt Oil's 20 per cent share in the field.

The consortium of companies developing Beatrice has been unsettled for many months and further changes of interest could follow later this year, involving the shares held by Hunt and Creslen, of the U.S. and P & O.

Under its purchase of 10 per cent of the Beatrice Field, BNOC is expected to pick up its full share of the capital costs of developing the field. Hunt will receive a right to part of the profits arising from BNOC's interest.

The Beatrice Field in block 11/30 is the oilfield nearest the coast to be discovered in the North Sea area. It is located in the Moray Firth, about 12 miles from the Scottish coast.

The total cost of developing the field is expected to be in the region of £300m. The Beatrice reservoir has estimated recoverable reserves of about 160 million barrels of a high wax crude oil. Production through a pipeline to the Cromarty Firth is expected to begin in summer, 1981.

BNOC already has equity

interests in five other North Sea oilfields—Thistle, Ninian, Dunlin, Murchison and Statfjord. The shares in the Thistle and Ninian Fields were bought for £193m from Burmah Oil, while the other interests were transferred from the National Coal Board, when the oil company was set up about three years ago.

By the end of last year BNOC was disposing of more than 175,000 barrels of crude oil a day through equity, purchase and participation interests.

As part of a further shake-up of Beatrice Field interests, Creslen, which holds a 15 per cent share, is thought to be in negotiation with a UK oil company over the sale of part or all of this stake.

Several months ago Charterhouse Petroleum tried to buy Creslen's interest, but the offer

was turned down. Since then Creslen has worked closely with a U.S. partner, Kerr McGee, in the field. It is understood that Kerr McGee has been voting Creslen's share in the Beatrice Field operating committee while carrying its financial interests. Any hope of a long-term deal between the companies appears to have fallen through, however.

It is understood that a more dramatic change of interests was close last year when Gulf, the major U.S. oil company, negotiated to take over the 25 per cent interest held by Mess.

It is thought that the deal had the approval of the Department of Energy, but it was finally vetoed by the parent board of the field operator.

Mess is now negotiating its own finance for the field development, which is expected to involve a \$125m loan arranged through a consortium of banks led by Continental Illinois.

Doubts over P & O's share in the Beatrice Field have arisen from the financial problems which are confronting the shipping group. Its pre-tax profits in the first half of last year fell to £1.12m compared with £2.68m in the first half of

It is now having to meet increasing development costs in the Beatrice project, but it has yet to decide on a method for financing its 15 per cent interest.

Several months ago Charterhouse Petroleum tried to buy Creslen's interest, but the offer

Deng Xiaoping: Historic visit

felt ran counter to the purpose of normal relations with Peking.

The hope is that Mr. Deng's personal negotiations with the Congressional hierarchy will do the trick, much as President Sadat of Egypt did late in 1977 when he won many converts in the U.S. to the cause of a more even-handed American policy in the Middle East.

Mr. Carter and Mr. Deng will meet three times in the White House for wide-ranging talks designed to give each nation an understanding of the other's perspectives on world affairs.

In particular, the President said that the U.S. "will be encouraging the Chinese to help us with some trouble spots." He mentioned the Korean peninsula, where the Government of North and South appear to be moving towards renewed talks on reunification, and hoped that Peking would be able to influence the regime in the North.

Mr. Carter is expected to emphasise the U.S. desire to continue with improved relations with the Soviet Union and shortly to conclude a strategic arms limitation agreement with Moscow. Asian, African and European affairs are also on the agenda.

From a practical standpoint, U.S. and Chinese officials will be discussing and may sign agreements on such bilateral issues as technological and scientific exchanges, cultural relations, consular matters and aviation.

However, it is the symbolism of Mr. Deng's visit, the first to Washington by a senior Chinese Government official since the revolution, which is captivating the Administration and the country at large. One official said at the weekend that for the first time the two countries will be dealing with each other as equals.

Thus, Mr. Deng is to be feted in the capital with a state banquet, a gala concert of American performing arts, and sightseeing tours.

Chinese television will broadcast regular satellite reports of Mr. Deng's tour at home. It will be amazing if the Chinese people will be able to make out their diminutive vice-premier in the media circus that will surround him. More than 1,000 American and foreign journalists have signed up to cover him.

Continued from Page 1

## Pakistan ship order

a bad risk by the Government's Export Credits Guarantee Department, this appeared to rule out any immediate possibility of an order.

The latest proposal involves financing the ships with overseas aid, but in order to reduce the amount drawn from that source the contract price would be reduced by up to 30 per cent with cash from the Government's £85m Shipbuilding Intervention Fund.

A similar package was constructed last year to finance another "give-away deal,"

Continued from Page 1

## South-west drivers

the union's cash claim.

The union says that about 50

companies have indicated that

they will meet the full claim,

though the employers say "only

a handful" are prepared to do

so. Until now Scottish strike

leaders have not been prepared

to negotiate with companies

individually.

Mr. Douglas Fairburn, TGWU

divisional officer in the West

Midlands, predicted that every

major haulier in the region

would meet the cash claim

in full within the next seven

days. The local Road Haulage

association was acting unlawfully.

Association, however, says that employers have voted "overwhelmingly to stand firm against the £65."

Chairmen of all the associa-

tions' regional negotiating com-

mittees will review the position

at a meeting in London today.

Several Labour MPs said last

night that they would demand

legislation to close any loop-

holes opened by Friday's High

Court decision that a shop

steward organising secondary

picketing outside a United

Biscuits supplier company was

acting unlawfully.

## 30 die as Tehran riots flare

By OUR FOREIGN STAFF

TEHRAN WAS shaken yesterday by some of the worst violence since the start of the revolution against the Shah a year ago. More than 30 people died and over 200 were injured near the city's university, when troops opened fire on anti-Government demonstrators.

The rioting in the city seemed likely to wreck any hopes Dr. Shahpour Bakhtiar, the Prime Minister, has of reaching agreement with the Government's main religious opponent, Ayatollah Ruhollah Khomeini.

The French Foreign Ministry

said last night that Dr. Bakhtiar

was expected in Paris this morning,

but the Ayatollah said at his temporary residence outside Paris that he would refuse to

meet the Prime Minister unless he resigned.

At his house, the Ayatollah said: "I will not meet the illegal man. I have said repeatedly that the deposed Shah was illegal, the Parliament was illegal, and the Bakhtiar Government was illegal."

The Ayatollah, who plans to set up an Islamic Republic in Iran, said he planned to return to his homeland as soon as possible. But Air France, from which he had chartered an aircraft, said it had suspended all flights to Iran until further notice because the Iranian Government had closed the airports.

Meanwhile, the Shah contin-

ued his "holiday" in Morocco, although a Cairo newspaper reported that he would return to Egypt and live with his family and entourage in the Kubbe Palace.

In Tehran, yesterday's demon-

strations started peacefully.

Led by Mullahs or Moslem priests, tens of thousands of demonstrators gathered in 24th Esfand Square,

The mood then turned angry as the demonstrators built barricades. There were shouts of "death to Bakhtiar" and rocks were hurled at the military police headquarters. Then troops ran out of the building and opened fire.

Fundamental disagreement with the Government about the present incomes policy looks incapable of early resolution.

The Government has declared that it will not budge.

Union leaders are likely to

warn Mr. Callaghan that unless he is ready to recognise that free collective bargaining has returned and to permit wage settlements at the going rate for public sector workers, electorally damaging confrontations can only continue.

Apart from discussing pay, the TUC may be invited to put a voluntary curb on so-called secondary picketing. That issue brought to the fore by the lorry drivers, will be aired by a TUC sub-committee earlier in the day.

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